



Revenue estimates

for the year ending 31st March 2013

and

Capital estimates

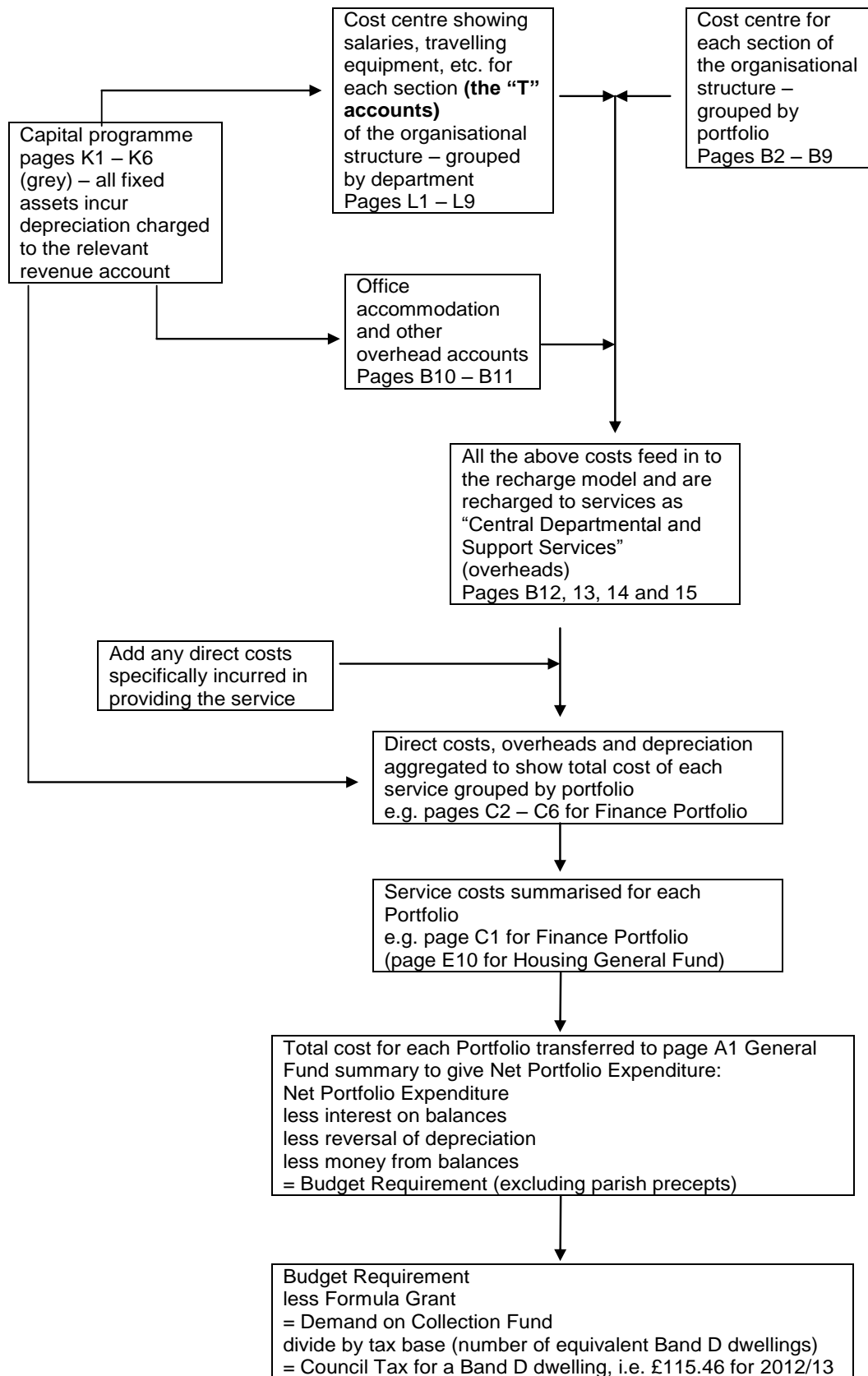
to the year ending 31st March 2017

Council 23rd February 2012

SOUTH CAMBRIDGESHIRE DISTRICT COUNCIL

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<u>Notes :</u>	
(1)	These Estimates have been compiled on a cash outturn basis; therefore, allowances for price inflation have been incorporated in the figures.

Layout of the estimate book



GENERAL FUND SUMMARY

Actual 2010/2011 £	NET EXPENDITURE	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	Portfolio			
3,503,618	Finance and Staffing	3,526,070	3,826,360	3,997,830
5,684,949	Environmental Services	5,938,080	5,671,000	5,934,090
1,167,181	Housing (General Fund)	1,205,080	1,237,810	1,291,110
2,663,063	Sustainability, Planning and Climate Change	1,800,760	2,304,690	2,325,540
1,495,722	Northstowe and New Communities	2,270,220	1,701,790	1,782,550
356,213	Leader	317,300	318,190	325,150
576,091	Policy and Performance	586,590	547,770	529,680
114,657	Economic Development	159,860	173,830	222,110
0	Capital Grants credited to ICT and in recharges	0	0	0
0	Savings not included above	0	0	0
0	Slippage on some re-structuring proposals	0	0	0
15,561,494	Fully Allocated Net Portfolio Expenditure	15,803,960	15,781,440	16,408,060
	Unallocated			
0	Reduction for vacancies	(200,000)	(64,000)	(200,000)
	Overheads to be recharged to HRA relating to new posts			
0	directly charged to HRA Business Plan	0	0	(170,000)
0	Expenditure on Precautionary Items	75,000	0	75,000
30,359 part	Support for Economic Downturn	150,000	90,000	60,000
0	Economic Development Portfolio new expenditure to be funded	0	0	(31,260)
0	Shared Service and office space projects (Improvement East)	0	0	33,000
0	Improvement East grants not in portfolios or capital programme	0	(17,780)	(65,220)
0	Revenue financing of capital expenditure	97,000	56,800	44,000
0	Savings now included in Portfolio estimates	(133,600)	0	0
0	Savings not included in Portfolio estimates	0	109,000	(315,700)
0	Additional cuts/savings to maintain working balance	0	0	(200,000)
0	Council Actions	50,000	0	50,000
15,591,853	Net Portfolio Expenditure	15,842,360	15,955,460	15,687,880
140,933	Internal Drainage Boards	144,000	143,340	144,500
(545,217)	Interest on Balances	(550,000)	(605,000)	(475,000)
(744,018)	Capital Charges, etc.	(467,580)	(545,000)	(665,000)
14,443,551	Net District Council General Fund Expenditure	14,968,780	14,948,800	14,692,380
258,170	Appropriation to/(from) General Fund balance	(1,028,610)	(883,630)	(334,600)
(40,920)	Area Based Grant	0	0	0
0	Four year grant for Freezing 2011/12 Council Tax	(173,000)	(173,350)	(173,350)
0	One year grant for Freezing 2012/13 Council Tax	0	0	(175,480)
0	New Homes Bonus	(800,000)	(924,650)	(1,817,000)
14,660,801	General Expenses (Budget Requirement for capping purposes)	12,967,170	12,967,170	12,191,950
(7,823,317)	Formula Grant	(6,026,440)	(6,026,440)	(5,238,860)
(9,700)	(Surplus)/Deficit on Collection Fund	(6,530)	(6,530)	66,070
6,827,784	Demand on Collection Fund to be raised from Council taxpayers	6,934,200	6,934,200	7,019,160

INCOME FROM COUNCIL TAX

Number £ p £		Number £ p £		Number £ p £
59,135.5	Tax Base for tax setting purposes (Band D equivalents)	60,057.2		60,793.0
115.46	multiplied by Basic Amount of Council Tax for the District	115.46		115.46
£	equals	£		£
6,827,784	Income to be raised from Council taxpayers	6,934,200		7,019,160

£	Balances at year end (excluding Section 106 monies)	£	£	£
	Revenue			
(7,407,235)	General Fund	(5,803,934)	(6,523,605)	(6,189,005)
(2,290,419)	Housing Revenue Account	(2,000,630)	(2,291,040)	(2,322,950)
	Capital			
(1,425,916)	Earmarked Reserves	(579,460)	(369,820)	(52,220)
	Usable Capital Receipts			

Actual 2010/2011 £	STAFFING AND CENTRAL OVERHEAD ACCOUNTS	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	SUMMARY OF EXPENDITURE RECHARGEABLE TO SERVICES OF ALL PORTFOLIOS			
	Portfolio Staffing Expenditure			
4,434,256	Finance and Staffing	4,147,710	4,147,040	4,285,270
1,960,595	Environmental Services	2,104,020	2,070,120	2,101,230
2,888,626	Housing	2,796,210	2,860,140	2,429,560
2,324,747	Sustainability, Planning and Climate Change	2,189,820	2,257,580	2,245,290
1,516,296	Northstowe and New Communities	1,530,210	1,566,170	1,727,290
2,677,118	Policy and Performance	2,679,210	2,611,000	2,665,840
164,991	Leader	147,130	103,640	111,110
0	Unallocated reductions	(250,000)	(80,000)	(250,000)
<u>15,966,629</u>	Staffing Expenditure excluding overheads	<u>15,344,310</u>	<u>15,535,690</u>	<u>15,315,590</u>
	Overhead Accounts			
124,218	Waterbeach Depot	199,410	143,400	203,630
930,259	Cambourne Office	1,052,720	1,080,250	1,096,650
242,524	Central Expenses	352,450	322,240	364,290
357,217	Central Support Services - Other	389,820	397,000	387,910
<u>17,620,847</u>	Staffing Expenditure and Overheads	<u>17,338,710</u>	<u>17,478,580</u>	<u>17,368,070</u>
(516,189)	Less Recharges included above from : Staffing to Overheads	(525,700)	(556,230)	(552,790)
17,104,658	Net rechargeable costs	16,813,010	16,922,350	16,815,280
(17,104,658)	Recharges to all Portfolio Direct Services from : Staffing and Admin Buildings (inc.Depot)	(17,063,010)	(17,002,350)	(17,065,280)
0	Unallocated reductions to General Fund/HRA/Capital	(250,000)	(80,000)	(250,000)
0	Less unallocated reductions apportioned to: HRA/Capital	50,000	16,000	50,000
<u>0</u>	Net unallocated cost/(credit) to General Fund Summary	<u>(200,000)</u>	<u>(64,000)</u>	<u>(200,000)</u>

Effect of excluding capital charges from net rechargeable costs:

Staffing				
15,966,629	Staffing Expenditure excluding overheads	15,344,310	15,535,690	15,315,590
(208,310)	Less capital charges (ICT, Contact Centre, Dev Control)	(162,100)	(147,430)	(257,230)
<u>15,758,319</u>	Net staffing costs excluding capital charges	<u>15,182,210</u>	<u>15,388,260</u>	<u>15,058,360</u>
Overhead Accounts				
1,138,029	Overhead Expenditure excluding staffing recharges	1,468,700	1,386,660	1,499,690
(165,505)	Less capital charges (Admin Buildings)	(165,500)	(178,340)	(177,800)
<u>972,524</u>	Net overhead costs excluding capital charges	<u>1,303,200</u>	<u>1,208,320</u>	<u>1,321,890</u>
Total				
17,104,658	Net rechargeable costs	16,813,010	16,922,350	16,815,280
(373,815)	Less capital charges (no overall effect on General Fund)	(327,600)	(325,770)	(435,030)
<u>16,730,843</u>	Net rechargeable costs excluding capital charges	<u>16,485,410</u>	<u>16,596,580</u>	<u>16,380,250</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
SUMMARY OF ALL STAFFING COSTS (excluding Wardens and DLO/DSO staff)				
EXPENDITURE				
Employees				
13,239,468	Salaries(excluding Wardens)	13,185,260	12,827,290	13,372,640
367,552	Other Employee Costs	121,850	625,480	110,380
2,475	Premises	2,440	2,440	2,570
Transport Related Expenses				
407,915	Car Allowances	362,630	333,260	328,010
Supplies & Services				
78,954	Equipment, Furniture, Materials,Clothing etc.	86,510	79,940	81,850
	Printing, Stationery, General			
86,972	Office Expenses,Books and Manuals etc.	112,760	106,010	111,950
79,222	Internal Audit Fees	82,000	79,750	81,750
0	Bank Charges	0	0	0
109,611	Legal, Professional and Consultancy	71,180	96,620	84,880
19,031	Data Capture	24,950	31,120	24,750
26,064	Other	66,530	50,100	61,740
Communications and Computing				
106,186	Postage	103,200	110,020	113,870
57,350	Telephones	61,020	89,370	24,190
451,757	Computers and Word Processors	406,260	389,720	399,200
434	Debit Cards	300	500	550
Expenses				
8,888	Staff Subsistence	9,380	21,500	11,590
76,110	Seminars and Courses	78,660	68,950	75,820
Grants and Subscriptions				
45,773	Subscription to Professional Bodies	24,100	21,980	20,720
Capital Financing Costs				
0	Direct Revenue Financing	0	0	0
208,310	Capital Charges	162,100	147,430	257,230
Miscellaneous				
28,088	Other	29,650	29,720	30,380
Agency and Contracted Services				
648,261	External Contractors	639,000	599,000	405,000
Income				
0	Deferred Government Grants	0	0	0
(39,028)	Government Grants	(3,000)	(50,230)	0
(42,764)	Other Income	(32,470)	(44,280)	(33,480)
0	Reduction to meet Savings Target	0	0	0
<u>15,966,629</u>	ALLOCATED DIRECT EXPENDITURE SUMMARY	<u>15,594,310</u>	<u>15,615,690</u>	<u>15,565,590</u>
0	Unallocated reduction for vacancies	(250,000)	(80,000)	(250,000)
0	Other unallocated reductions/expenditure	0		
<u>15,966,629</u>	TOTAL DIRECT EXPENDITURE SUMMARY	<u>15,344,310</u>	<u>15,535,690</u>	<u>15,315,590</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
PORTFOLIO STAFFING COSTS				
FINANCE AND STAFFING				
EXPENDITURE				
Employees				
3,872,360	Salaries	3,731,690	3,659,060	3,881,670
43,200	Appointment of New Staff	7,500	3,200	7,000
91,399	Agency Staff	23,960	131,030	23,400
3,324	Training	0	11,800	0
1,494	Other	500	1,250	0
Premises				
495	Rent	260	260	260
0	Repairs & Maintenance	0	0	0
446	Other	0	0	0
Transport Related Expenses				
44,530	Car Allowances	33,640	25,970	26,250
Supplies and Services				
60,353	Equipment, Furniture and Materials	61,180	61,490	56,190
96	Clothing and Laundry	160	100	160
Printing, Stationery and General				
31,790	Office Expenses	41,280	38,320	39,570
28,612	Books and Manuals	33,390	32,080	33,740
79,222	Internal Audit Fees	82,000	79,750	81,750
12,983	Legal	6,000	12,000	7,000
0	Bank Charges	0	0	0
17,740	Professional and Consultancy	11,000	6,500	3,000
0	Delivery Fees	0	0	0
11,565	Other	7,500	8,000	7,500
Communications and Computing				
60,602	Postage	60,100	62,640	63,830
1,740	Telephones	2,410	1,730	1,850
0	Development of Orchard System	0	0	0
75,998	Purchase of Equipment and Software	7,630	19,380	9,280
0	Rental and Operational Leases	0	0	0
10,446	Repair and Maintenance	10,630	10,630	10,910
0	Materials	0	0	0
0	Stationery	0	0	0
239	Insurance	250	250	260
434	Debit Cards	300	500	550
Expenses				
1,340	Staff Subsistence	2,030	2,120	2,300
15,979	Seminars and Courses	21,740	22,980	23,930
Grants and Subscriptions				
13,463	Subscription to Professional Bodies	9,640	9,710	9,950
Miscellaneous				
(8)	Other	1,000	1,000	1,000
Capital Financing Costs				
0	Direct Revenue Financing	0	0	0
0	Capital Charges	0	0	0
Agency and Contracted Services				
0	External Contractors	0	0	0
Income				
0	Deferred Government Grants	0	0	0
(38,675)	Government Grants	(3,000)	(48,730)	0
(6,911)	Other	(5,080)	(5,980)	(6,080)
0	Reduction to meet Savings Target	0	0	0
<u>4,434,256</u>	DIRECT EXPENDITURE SUMMARY	<u>4,147,710</u>	<u>4,147,040</u>	<u>4,285,270</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
PORTFOLIO STAFFING COSTS				
ENVIRONMENTAL SERVICES				
EXPENDITURE				
	Employees			
1,770,997	Salaries	1,885,280	1,812,480	1,914,780
12,991	Appointment of New Staff	12,800	2,050	12,800
417	Agency Staff	16,300	75,000	4,300
6,316	Training	0	1,500	0
425	Other	270	24,500	270
	Transport Related Expenses			
111,474	Car Allowances	106,340	87,770	90,980
	Supplies and Services			
5,493	Equipment, Furniture and Materials	9,820	6,820	9,820
597	Clothing and Laundry	1,850	1,000	1,200
	Printing, Stationery and General			
4,375	Office Expenses	5,850	4,850	5,850
1,390	Books and Manuals	3,800	5,200	3,800
0	Legal	0	0	0
3,277	Professional and Consultancy	3,730	1,500	0
13,294	Other - Out of Hours Telephone Service	28,000	20,120	28,380
	Communications and Computing			
6,558	Postage	7,500	7,500	7,500
3,212	Telephones	3,900	3,900	2,950
21	Purchase of Equipment and Software	1,200	2,850	1,200
0	Repairs & Maintenance	0	0	0
0	Stationery	0	0	0
740	Insurance	760	760	780
	Expenses			
3,190	Staff Subsistence	3,500	2,500	3,500
8,343	Seminars and Courses	9,620	6,620	9,620
	Grants and Subscriptions			
7,322	Subscription to Professional Bodies	2,900	2,900	2,900
	Miscellaneous			
74	Other	600	300	600
	Income			
89	Other	0	0	0
0	Reduction to meet Savings Target	0	0	0
<u>1,960,595</u>	DIRECT EXPENDITURE SUMMARY	<u>2,104,020</u>	<u>2,070,120</u>	<u>2,101,230</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
PORTFOLIO STAFFING COSTS				
HOUSING				
EXPENDITURE				
Employees				
2,564,458	Salaries	2,578,090	2,618,450	2,266,680
8,273	Appointment of New Staff	0	1,310	100
135,691	Agency Staff	45,000	80,000	24,000
7,105	Training	8,000	11,950	4,000
3,077	Other	650	1,180	950
Premises Related Expenses				
125	Garage Rents	130	130	130
0	Other	0	0	0
Transport Related Expenses				
114,006	Car Allowances	110,350	106,290	90,350
Supplies and Services				
6,608	Equipment, Furniture and Materials	3,920	1,580	3,030
137	Clothing and Laundry	420	180	350
Printing, Stationery and General				
8,816	Office Expenses	11,180	9,840	9,750
1,271	Books and Manuals	1,090	580	770
0	Legal	0	0	0
0	Bank Charges	0	0	0
11,828	Professional and Consultancy	7,700	6,500	6,000
0	Other	0	950	0
Communications and Computing				
22,220	Postage	18,490	22,540	23,940
5,102	Telephones	6,370	7,710	5,250
4,058	Purchase of Equipment and Software	3,950	3,150	1,700
0	Repairs and Maintenance	10	0	0
1,372	Rental & Operating Leases	1,430	30	30
2,191	Insurance	2,330	2,210	0
Expenses				
250	Staff Subsistence	860	760	920
17,871	Seminars and Courses	16,870	18,710	16,470
Grants and Subscriptions				
7,291	Subscription to Professional Bodies	6,380	4,050	2,540
Miscellaneous				
100	Other	380	380	0
Agency & Contracted Services				
0	External Contractors	0	0	0
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Deferred Government Grants	0	0	0
0	Government Grants	0	(1,500)	0
(33,224)	Other	(27,390)	(36,840)	(27,400)
0	Reduction to meet Savings Target	0	0	0
<u>2,888,626</u>	DIRECT EXPENDITURE SUMMARY	<u>2,796,210</u>	<u>2,860,140</u>	<u>2,429,560</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
PORTFOLIO STAFFING COSTS				
SUSTAINABILITY, PLANNING AND CLIMATE CHANGE				
EXPENDITURE				
Employees				
2,163,792	Salaries	2,025,170	1,871,670	2,091,000
0	Appointment of New Staff	0	700	0
0	Agency Staff	0	212,450	0
183	Training	0	1,590	0
5,747	Other	0	0	0
Premises				
0	Other	0	0	0
Transport Related Expenses				
89,555	Car Allowances	74,920	72,720	74,520
Supplies and Services				
3,291	Equipment, Furniture and Materials	4,620	4,580	4,620
52	Clothing and Laundry	30	30	30
	Printing, Stationery and General			
4,504	Office Expenses	5,500	4,650	5,570
1,550	Legal	0	0	0
2,728	Books and Manuals	3,900	5,200	5,270
Services				
5,850	Professional and Consultancy	0	0	0
19,031	Data capture	24,950	31,120	24,750
0	Other	30,000	20,000	25,000
Communications and Computing				
10,188	Postage	9,440	10,660	9,670
1,525	Telephones	1,240	1,370	990
0	Purchase of Equipment and Software	0	0	0
0	Repair and Maintenance	0	0	0
35	Insurance	90	40	40
Expenses				
867	Staff Subsistence	790	13,150	1,370
4,764	Seminars and Courses	5,330	5,280	0
Grants and Subscriptions				
8,701	Subscription to Professional Bodies	1,590	310	310
Miscellaneous				
2,319	Other	2,040	2,050	2,150
Agency & Contracted Services				
0	External Contractors	0	0	0
Capital Financing Costs				
418	Capital Charges	210	210	0
Income				
(353)	Government Grants	0	0	0
0	Other	0	(200)	0
0	Reduction to meet Savings Target	0	0	0
<u>2,324,747</u>	DIRECT EXPENDITURE SUMMARY	<u>2,189,820</u>	<u>2,257,580</u>	<u>2,245,290</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
PORTFOLIO STAFFING COSTS				
NORTHSTOWE AND NEW COMMUNITIES				
EXPENDITURE				
Employees				
1,430,659	Salaries	1,460,590	1,496,530	1,643,460
2,435	Appointment of New Staff	0	200	0
6,317	Agency Staff	0	0	0
0	Training	0	600	0
330	Other	0	20	0
Premises				
0	Repairs & Maintenance	0	0	0
25	Other	0	0	0
Transport Related Expenses				
33,642	Car Allowances	26,770	28,290	35,880
Supplies and Services				
129	Equipment, Furniture and Materials	1,160	910	1,160
0	Clothing & Laundry	100	100	100
1,467	Printing, Stationery and Office Exps	1,370	1,010	1,320
124	Books and Manuals	840	490	840
Services				
875	Professional & Consultancy	0	0	0
0	Microfilming	0	0	0
0	Other	0	0	0
Communications and Computing				
5,355	Postage	6,090	5,100	5,350
692	Telephones	480	310	360
0	Purchase of Equipment & Software	0	0	0
0	Development of Orchard	0	0	0
0	Repairs & Maintenance	0	0	0
0	Rental & Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
2,019	Staff Subsistence	1,130	2,000	2,040
4,919	Seminars & Courses	4,520	4,480	10,000
Grants and Subscriptions				
4,559	Subscription to Professional Bodies	1,680	290	300
Miscellaneous				
25,457	Other	25,480	25,840	26,480
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Deferred Government Grants	0	0	0
(2,708)	Other	0	0	0
0	Reduction to meet Savings Target	0	0	0
<u>1,516,296</u>	DIRECT EXPENDITURE SUMMARY	<u>1,530,210</u>	<u>1,566,170</u>	<u>1,727,290</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
PORTFOLIO STAFFING COSTS				
POLICY AND PERFORMANCE (including ICT)				
EXPENDITURE				
	Employees			
1,279,145	Salaries	1,360,810	1,271,350	1,466,500
6,630	Appointment of New Staff	4,750	2,580	4,970
28,251	Agency Staff	0	61,000	2,170
2,450	Training	0	950	2,500
1,497	Other	2,120	620	23,920
	Premises Related Expenses			
0	Garage Rents	0	0	0
1,365	Repairs & Maintenance	2,050	2,050	2,180
19	Other	0	0	0
	Transport Related Expenses			
8,431	Car Allowances	8,410	7,630	8,770
	Supplies and Services			
1,693	Equipment, Furniture and Materials	2,480	2,380	2,640
505	Clothing and Laundry	670	670	2,450
	Printing, Stationery and General			
1,295	Office Expenses	3,580	2,720	4,290
600	Books and Manuals	910	1,000	1,110
55,508	Professional and Consultancy	42,750	70,120	68,880
1,205	Other	1,030	1,030	860
	Communications and Computing			
827	Postage	930	930	2,930
45,072	Telephones	46,620	74,350	12,790
49,856	Purchase of Equipment & Software	44,590	36,640	58,290
16,225	Development of Orchard	18,790	18,790	19,260
285,703	Repair and Maintenance	309,500	290,080	292,370
0	Rental and Operational Leases	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
4,873	Insurance	5,100	4,910	5,080
	Expenses			
1,164	Staff Subsistence	1,010	910	1,400
24,078	Seminars and Courses	20,160	10,460	15,380
	Grants and Subscriptions			
4,437	Subscription to Professional Bodies	1,910	4,720	4,720
	Miscellaneous			
146	Other	150	150	150
	Capital Financing Costs			
207,892	Capital Charges	161,890	147,220	257,230
	Agency and Contracted Services			
648,261	External Contractors	639,000	599,000	405,000
	Income			
0	Deferred Government Grants	0	0	0
(10)	Other	0	(1,260)	0
0	Reduction to meet Savings Target	0	0	0
<u>2,677,118</u>	DIRECT EXPENDITURE SUMMARY	<u>2,679,210</u>	<u>2,611,000</u>	<u>2,665,840</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
PORTFOLIO STAFFING COSTS				
LEADER				
EXPENDITURE				
Employees				
158,057	Salaries	143,630	97,750	108,550
0	Appointment of New Staff	0	0	0
0	Agency Staff	0	0	0
0	Training	0	0	0
0	Other	0	0	0
Premises				
0	Rent	0	0	0
0	Repairs & Maintenance	0	0	0
0	Other	0	0	0
Transport Related Expenses				
6,277	Car Allowances	2,200	4,590	1,260
Supplies and Services				
0	Equipment, Furniture and Materials	100	100	100
0	Clothing and Laundry	0	0	0
0	Printing, Stationery and General Office Expenses	50	50	50
0	Books and Manuals	20	20	20
0	Professional and Consultancy	0	0	0
Communications and Computing				
436	Postage	650	650	650
7	Telephones	0	0	0
0	Purchase of Equipment & Software	0	0	0
0	Development of Orchard System	0	0	0
0	Repair and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
58	Staff Subsistence	60	60	60
156	Seminars and Courses	420	420	420
Grants and Subscriptions				
0	Subscription to Professional Bodies	0	0	0
Miscellaneous				
0	Other	0	0	0
Agency and Contracted Services				
0	External Contractors	0	0	0
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Deferred Government Grants	0	0	0
0	Other	0	0	0
0	Reduction to meet Savings Target	0	0	0
<u>164,991</u>	DIRECT EXPENDITURE SUMMARY	<u>147,130</u>	<u>103,640</u>	<u>111,110</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
WATERBEACH DEPOT				
EXPENDITURE				
	Premises Related Expenses			
0	Depot Relocation	67,000	0	5,500
1,405	Repair and Maintenance	3,100	1,900	510
14,349	Rates	14,710	14,020	32,500
15,895	Water and Sewerage Services	17,010	17,010	19,960
35,001	Rent	35,000	35,000	63,210
1,878	Fire protection/security	1,850	1,850	2,110
11,390	Cleaning and Domestic Supplies	12,440	11,900	15,380
4,984	Catering Provisions	5,610	5,250	5,380
594	Premises Insurance	680	600	640
431	Engineering Insurance	460	420	440
	Supplies and Services			
61	Equipment	1,870	250	2,710
20,872	Communications and IT	21,380	22,180	22,740
0	Legal	0	10,000	10,000
420	Miscellaneous insurance	430	430	440
146	Miscellaneous other	630	200	650
	Central, Departmental and Support Services			
700	Corporate Services	720	5,640	3,320
16,092	Health and Environmental Services	16,520	16,750	18,140
0	Capital Charges	0	0	0
<u>124,218</u>	NET EXPENDITURE to be recharged	<u>199,410</u>	<u>143,400</u>	<u>203,630</u>
CAMBOURNE OFFICE				
EXPENDITURE				
	Premises Related Expenses			
61,913	Repair and Maintenance	111,250	100,550	103,110
3,388	Grounds Maintenance	3,500	3,500	4,100
73,373	Energy Costs	68,500	69,500	60,180
	Rent & Rates			
270,803	Business Rates	367,220	372,380	389,580
(77)	Car Park Lease	0	0	
17,296	Business Park service charge	20,200	20,200	20,200
3,990	Water Services	4,800	3,600	3,820
1,738	Fixtures and Fittings	1,000	1,000	500
5,947	Purchase of Security Systems	10,000	10,000	10,250
71,962	Cleaning and Domestic Supplies	68,000	79,730	83,930
10,818	Premises Insurance	12,140	10,890	11,520
820	Engineering Insurance	870	810	840
	Supplies and Services			
8,632	Equipment, Furniture & Fittings	6,350	6,350	6,350
	Communications and Computing			
46,888	Telephones	38,450	44,640	45,760
0	New Equipment	0	0	0
13,947	Maintenance	12,650	11,740	12,030
0	Miscellaneous Expenses	0	2,110	2,110
6,538	Miscellaneous Insurance	6,740	6,760	6,940
	Central, Departmental and Support Services			
12,714	Corporate Services	13,280	13,910	13,840
464	Health and Environmental Services	810	0	220
5,008	Planning and New Communities	3,190	3,160	3,190
148,606	Affordable Homes	138,270	141,080	140,380
	Capital Financing Costs			
165,505	Capital Charges	165,500	178,340	177,800
<u>930,273</u>	TOTAL EXPENDITURE	<u>1,052,720</u>	<u>1,080,250</u>	<u>1,096,650</u>
	INCOME			
(14)	Other Recoverable Costs	0	0	0
<u>930,259</u>	NET EXPENDITURE to be recharged	<u>1,052,720</u>	<u>1,080,250</u>	<u>1,096,650</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
CENTRAL EXPENSES				
EXPENDITURE				
Employees				
21,261	Personal Training Scheme/Investors in People	86,970	55,820	86,970
2,110	ICT Training	9,120	9,120	9,120
1,446	Employee Assistance Programme	16,280	12,930	12,930
11,577	Management Development	22,000	22,000	22,000
0	Bright Ideas Scheme	500	500	500
583	Compensation for Loss of Office	580	610	610
8,700	East of England Local Government Association	8,920	8,700	8,700
109,178	Employee Related Insurance	110,160	109,610	111,360
Supplies and Services				
6,145	Security Services	0	530	0
9,651	Health and Safety at Work Legislation	21,650	17,220	17,810
566	Other	3,350	3,350	3,350
Central, Departmental and Support Services				
0	Chief Officers	0	0	0
20,814	Corporate Services	18,310	29,330	34,450
2,115	Community & Customer Services	2,270	0	0
0	Planning and New Communities	0	1,040	1,030
48,706	Health and Environmental Services	52,510	51,650	55,460
<u>242,852</u>	TOTAL EXPENDITURE	<u>352,620</u>	<u>322,410</u>	<u>364,290</u>
0	Other Recoverable Income	0	0	0
(328)	Interest - Car Loans	(170)	(170)	0
<u>242,524</u>	NET EXPENDITURE to be recharged to Departments	<u>352,450</u>	<u>322,240</u>	<u>364,290</u>

CENTRAL SUPPORT SERVICES				
EXPENDITURE				
Employees				
25,118	Catering Staff	27,550	26,250	28,050
Supplies and Services				
35,704	Equipment and Materials	45,910	43,040	43,040
22	Clothing, Uniforms and Laundry	0	0	0
28,932	Printing, Stationery & General Office Expenses	29,500	27,000	27,000
Communications and Computing				
5,483	Postage	7,150	7,150	7,150
Miscellaneous				
988	Insurance	1,020	1,020	1,040
Central, Departmental and Support Services				
4,091	Chief Officers	2,260	4,180	4,440
103,115	Community and Customer Services	107,660	13,780	13,990
89,735	Corporate Services	93,330	210,660	198,390
13,848	Planning & New Communities	10,810	9,700	9,730
39,184	Affordable Homes	53,220	43,810	43,520
10,997	Health and Environmental Services	12,540	11,540	12,690
0	Income	(1,130)	(1,130)	(1,130)
<u>357,217</u>	NET EXPENDITURE to be recharged to Departments	<u>389,820</u>	<u>397,000</u>	<u>387,910</u>

Actual 2010/2011 £	SUMMARY OF RECHARGES TO SERVICES	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	Portfolios - General Fund			
4,322,937	Finance and Staffing	4,225,780	4,366,240	4,560,980
2,262,174	Environmental Services	2,509,840	2,415,310	2,546,060
1,407,380	Housing - General Fund	1,433,840	1,378,630	1,097,480
3,267,926	Sustainability, Planning and Climate Change	3,052,190	3,561,500	3,622,420
1,900,682	Northstowe and New Communities	1,982,270	1,521,000	1,732,620
595,049	Policy and Performance	593,750	527,610	522,480
64,383	Economic Development	68,260	82,840	82,820
155,047	Leader	152,350	146,040	150,650
<u>13,975,578</u>	Total Recharges to Portfolios (General Fund)	<u>14,018,280</u>	<u>13,999,170</u>	<u>14,315,510</u>
3,008,186	Housing Revenue Account	2,959,950	2,897,050	2,635,680
120,894	Capital	84,780	106,130	114,090
<u>17,104,658</u>	Total Recharges to Services	<u>17,063,010</u>	<u>17,002,350</u>	<u>17,065,280</u>
	UNALLOCATED COSTS (rechargeable costs not allocated to services at this stage)			
	Unspecified unallocated costs			
0	Reduction for vacancies	(250,000)	(80,000)	(250,000)
0	Other unallocated reductions/expenditure	0		
<u>0</u>		<u>(250,000)</u>	<u>(80,000)</u>	<u>(250,000)</u>
	Analysis of Unallocated costs			
0	General Fund	(200,000)	(64,000)	(200,000)
0	Housing Revenue Account/Capital	(50,000)	(16,000)	(50,000)
<u>0</u>		<u>(250,000)</u>	<u>(80,000)</u>	<u>(250,000)</u>
	TOTAL NET RECHARGEABLE COSTS			
17,104,658	Total Recharges to Services	17,063,010	17,002,350	17,065,280
0	Unallocated costs	(250,000)	(80,000)	(250,000)
<u>17,104,658</u>	Total Net Rechargeable Costs	<u>16,813,010</u>	<u>16,922,350</u>	<u>16,815,280</u>

Actual 2010/2011 £	DETAILED RECHARGES TO SERVICES	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	Finance and Staffing Portfolio			
1,106,550	Council Tax and Housing Benefit	1,138,660	1,135,830	1,204,010
976,946	Corporate Management	875,920	961,190	1,032,530
242,096	Land Charges	238,080	232,540	248,220
35,040	Treasury Management	35,910	40,130	40,900
232,371	Cost of NNDR Collection	236,700	253,910	247,290
809,085	Cost of Council Tax Collection	790,500	786,940	784,730
61,706	Elections	60,880	59,110	74,790
97,307	Register of Electors	88,990	86,910	97,580
761,836	Democratic Representation (inc.Admin.Buildings)	760,140	809,680	830,930
	Environmental Services Portfolio			
62,887	Awarded Water Courses	68,110	69,810	76,340
419,236	Environmental Health General	453,560	423,920	427,190
2,730	Footway Lighting	2,690	2,490	2,760
218,887	Food Safety	223,810	200,550	209,880
87,032	Pest Control	100,100	80,940	86,510
293,718	Waste Management, Street Cleansing, etc	314,640	312,500	324,970
290,268	Refuse Collection Service	385,940	378,910	447,480
164,255	Street Cleansing Service	190,480	200,240	204,700
305,035	Environmental Protection	312,910	308,770	310,780
29,842	Emergency Planning	37,370	35,690	39,350
21,739	Action on Dogs	26,450	24,170	25,430
145,240	Licences Act 2003 and Gambling Act 2005	153,390	153,200	159,850
100,711	Taxi Licensing	104,590	103,900	109,590
63,537	Miscellaneous Environmental Health Services	67,720	61,300	62,800
57,057	Illegal Encampments	68,080	58,920	58,430
	Housing Portfolio			
	Housing General Fund			
69,474	Housing Associations	65,910	55,950	55,700
169,229	Homelessness	187,890	170,160	201,420
214,788	Housing Advisory Service	194,850	198,120	213,310
82,912	General Fund Housing Strategy (inc.Needs Survey)	105,970	106,570	110,810
139,467	Floating Support	137,070	97,670	0
176,183	Choice Based Letting	182,040	178,020	183,810
95,141	Equality and Diversity	95,020	87,780	93,580
74,140	Travellers Caravan Sites	87,570	81,700	85,280
48,156	Improvement Grants	54,250	50,870	65,230
212,886	Home Improvement Agency	216,060	224,730	0
125,004	Other General Fund Housing Services	107,210	127,060	88,340
	Housing Revenue Account			
858,444	Repairs and Maintenance	751,080	708,990	758,890
1,249,353	Administrative Expenses	1,269,620	1,261,100	1,328,370
501,174	Specialised Support Services	550,000	529,270	548,420
399,215	Direct Labour Organisation	389,250	397,690	0
0	Leasehold Properties	0	0	0
	Sustainability, Planning and Climate Change Portfolio			
2,319,431	Development Control	2,192,480	2,699,760	2,757,760
514,268	Building Control Service	460,480	451,880	474,590
22,256	Concessionary Fares	0	0	0
200,451	Conservation	188,520	198,250	202,550
133,823	Travellers Issues (All Sites)	132,860	102,840	105,780
75,657	Sustainability	75,810	106,720	79,610
2,040	Other Planning Services	2,040	2,050	2,130
	Northstowe and New Communities Portfolio			
74,331	Community Development	77,590	102,150	102,480
62,965	Sports Development	65,250	67,500	69,370
49,439	Arts	54,390	51,240	52,590
1,178,882	Growth Agenda/New Communities	1,239,580	701,830	906,160
535,065	Planning Policy	545,460	598,280	602,020
	Policy and Performance			
214,032	Policy & Performance	223,550	169,620	159,260
64,427	Street Naming and Numbering	68,900	65,140	65,730
165,005	Communications	155,810	142,740	157,110
151,585	Community Safety (inc. Crime and Disorder P'ship)	145,490	150,110	140,380
	Economic Development Portfolio			
49,473	Economic Development	56,820	61,390	60,970
14,910	Other Economic Development Services	11,440	21,450	21,850
	Leader's Portfolio			
20,437	Voluntary Sector Grants	21,740	25,910	28,290
134,610	Community Strategy	130,610	120,130	122,360
120,894	Capital	84,780	106,130	114,090
17,104,658	TOTAL RECHARGES TO SERVICES	17,063,010	17,002,350	17,065,280

REVISED ESTIMATE 2011/2012 - COST CENTRE SUMMARY

	Chief Officers	Corporate Services	Community & Customer Services	Planning & New Communities	Affordable Homes	Health & Environmental Services	SUB TOTAL	S.Cambs Hall to Dem Rep	Other Unallocated Reductions	TOTAL
EXPENDITURE	£	£	£	£	£	£	£	£	£	£
Directly incurred by Departments	510,470	5,723,630	662,510	3,823,750	2,825,210	2,070,120	15,615,690	0	(80,000)	15,535,690
Overheads as set out on pages B11 to B12										
Waterbeach Depot	0	0	0	0	22,940	120,460	143,400	0	0	143,400
Cambourne Offices	20,190	348,100	50,340	235,870	178,370	107,870	940,740	139,510	0	1,080,250
Central Expenses	5,180	110,040	15,690	82,180	68,590	40,560	322,240	0	0	322,240
Central Support	6,710	142,490	20,310	106,410	79,300	41,780	397,000	0	0	397,000
Intercharging between Departments for the activities specified below	(22,580)	(1,369,000)	90,610	501,150	511,020	288,800	0	0	0	0
TOTAL EXPENDITURE	<u>519,970</u>	<u>4,955,260</u>	<u>839,460</u>	<u>4,749,360</u>	<u>3,685,430</u>	<u>2,669,590</u>	<u>17,419,070</u>	<u>139,510</u>	<u>(80,000)</u>	<u>17,478,580</u>
INCOME										
Recharges to:										
Waterbeach Depot	0	(5,640)	0	0	0	(16,750)	(22,390)	0	0	(22,390)
Cambourne Offices	0	(13,910)	0	(3,160)	(141,080)	0	(158,150)	0	0	(158,150)
Central Expenses	0	(29,330)	0	(1,040)	0	(51,650)	(82,020)	0	0	(82,020)
Central Support	(4,180)	(210,660)	(13,780)	(9,700)	(43,810)	(11,540)	(293,670)	0	0	(293,670)
TOTAL INCOME	<u>(4,180)</u>	<u>(259,540)</u>	<u>(13,780)</u>	<u>(13,900)</u>	<u>(184,890)</u>	<u>(79,940)</u>	<u>(556,230)</u>	<u>0</u>	<u>0</u>	<u>(556,230)</u>
UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	64,000	64,000
HRA/Capital	0	0	0	0	0	0	0	0	16,000	16,000
NET RECHARGES TO SERVICES	<u>515,790</u>	<u>4,695,720</u>	<u>825,680</u>	<u>4,735,460</u>	<u>3,500,540</u>	<u>2,589,650</u>	<u>16,862,840</u>	<u>139,510</u>	<u>0</u>	<u>17,002,350</u>

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*Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

ORIGINAL ESTIMATE 2012/2013 - COST CENTRE SUMMARY

	Chief Officers & Housing Services £	Corporate Services £	Community & Customer Services £	Planning & New Communities £	Affordable Homes £	Health & Environmental Services £	SUB TOTAL £	S.Cambs Hall to Dem Rep £	Other Unallocated Reductions £	TOTAL £
EXPENDITURE										
Directly incurred by Departments	528,530	5,866,190	709,610	3,972,580	2,387,450	2,101,230	15,565,590	0	(250,000)	15,315,590
Overheads as set out on pages B11 to B12										
Waterbeach Depot	0	0	0	0	0	203,630	203,630	0	0	203,630
Cambourne Offices	20,800	360,410	45,860	251,370	169,070	107,510	955,020	141,630	0	1,096,650
Central Expenses	5,990	127,860	16,330	98,610	66,240	49,260	364,290	0	0	364,290
Central Support	6,570	140,340	17,920	108,240	71,290	43,550	387,910	0	0	387,910
Intercharging between Departments for the activities specified below	(21,470)	(1,454,750)	94,780	569,820	492,120	319,500	0	0	0	0
TOTAL EXPENDITURE	540,420	5,040,050	884,500	5,000,620	3,186,170	2,824,680	17,476,440	141,630	(250,000)	17,368,070
INCOME										
Recharges to:										
Waterbeach Depot	0	(3,320)	0	0	0	(18,140)	(21,460)	0	0	(21,460)
Cambourne Offices	0	(13,840)	0	(3,190)	(140,380)	(220)	(157,630)	0	0	(157,630)
Central Expenses	0	(34,450)	0	(1,030)	0	(55,460)	(90,940)	0	0	(90,940)
Central Support	(4,440)	(198,390)	(13,990)	(9,730)	(43,520)	(12,690)	(282,760)	0	0	(282,760)
TOTAL INCOME	(4,440)	(250,000)	(13,990)	(13,950)	(183,900)	(86,510)	(552,790)	0	0	(552,790)
UNALLOCATED COSTS: General Fund	0	0	0	0	0	0	0	0	200,000	200,000
HRA/Capital	0	0	0	0	0	0	0	0	50,000	50,000
NET RECHARGES TO SERVICES	535,980	4,790,050	870,510	4,986,670	3,002,270	2,738,170	16,923,650	141,630	0	17,065,280

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*Central services intercharged between corporate areas are salaries and travelling administration, cash receipting, debtors, creditors, insurance, human resources, information and communication technology and general accounting services.

Actual 2010/2011 £	FINANCE & STAFFING PORTFOLIO	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	NET EXPENDITURE SUMMARY			
136,421	Council Tax Benefit from Holding Account	218,530	191,870	230,700
134,212	Rent Allowances from Holding Account	190,490	333,650	389,040
6,510	Rent Rebates (Council Dwellings) from Holding Account	37,740	(5,200)	1,610
1,092,159	Corporate Management	830,400	956,650	987,070
(18,902)	Land Charges	(22,030)	18,600	0
21,749	Treasury Management	22,510	17,480	18,020
(65,716)	Cost of NNDR Collection	9,000	26,640	18,980
101,745	Discretionary NNDR Relief	105,000	112,060	115,000
704,482	Cost of Council Tax Collection	702,700	723,140	707,380
680	Miscellaneous	880	970	990
100,920	Elections	137,840	109,610	153,590
142,731	Register of Electors	136,990	139,060	151,030
1,146,627	Democratic Representation (Excluding Training)	1,156,020	1,201,830	1,224,420
<u>3,503,618</u>	NET EXPENDITURE carried to General Fund Summary	<u>3,526,070</u>	<u>3,826,360</u>	<u>3,997,830</u>
	Analysis of Total Net Expenditure			
(145,932)	Net Direct Costs	(78,490)	174,670	59,010
1,600	Capital charges	0	1,600	1,400
(487,389)	Recharges to Housing Revenue Account	(431,780)	(528,260)	(434,380)
(220,599)	Recharge to Collection Fund	(220,600)	(216,440)	(220,600)
4,322,937	Recharges from Staffing and Overheads Accounts	4,225,780	4,366,240	4,560,980
33,000	Recharge from Communications	31,160	28,550	31,420
<u>3,503,617</u>		<u>3,526,070</u>	<u>3,826,360</u>	<u>3,997,830</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
BENEFITS HOLDING ACCOUNT				
ADMINISTRATIVE EXPENDITURE				
	Supplies and Services			
3,325	Legal Fees	6,000	6,000	6,000
0	Additional expenditure funded by recession grant	53,910	62,460	23,020
1,100	Miscellaneous	1,100	1,100	1,100
Central Departmental and Support Services				
3,310	Chief Officers	3,510	3,480	3,610
35,913	Community and Customer Services	35,790	0	0
1,067,327	Corporate Services	1,099,360	1,132,350	1,200,400
<u>1,110,975</u>	TOTAL ADMINISTRATIVE EXPENSES	<u>1,199,670</u>	<u>1,205,390</u>	<u>1,234,130</u>
(568,974)	Government Grant Base Allocation	(535,770)	(535,770)	(506,330)
(69,180)	Government Grant re Economic Recession	(53,910)	(62,460)	(50,110)
0	Other Government Grant	0	0	0
(3,741)	Magistrates Court Income	(2,500)	(2,500)	(2,500)
<u>469,080</u>	NET ADMINISTRATIVE EXPENSES	<u>607,490</u>	<u>604,660</u>	<u>675,190</u>
TRANSFER PAYMENTS				
Rent Rebates -				
10,514,430	National Scheme - Council Dwellings	11,204,150	11,523,850	12,681,750
5,257	Bed & Breakfast	5,000	10,000	20,000
18,531	Local (War Widows)	20,040	20,880	22,970
Council Tax Benefit				
6,031,108	National	6,331,500	6,235,000	6,546,750
7,402	Local (War Widows)	8,180	9,480	8,000
Rent Allowances				
12,780,856	National	13,697,820	14,068,980	15,032,600
8,807	Local (War Widows)	1,000	10,710	12,000
<u>29,366,390</u>	TOTAL TRANSFER PAYMENTS	<u>31,267,690</u>	<u>31,878,900</u>	<u>34,324,070</u>
(29,555,863)	Government Grant	(31,425,470)	(31,958,380)	(34,368,190)
<u>(189,473)</u>	NET TRANSFER PAYMENTS	<u>(157,780)</u>	<u>(79,480)</u>	<u>(44,120)</u>
NET ADMIN. & TRANSFER PAYMENTS borne by General Fund				
279,607	Recharge to Other Revenue Accounts	449,710	525,180	631,070
(136,421)	Council Tax Benefits (to Portfolio Summary)	(218,530)	(191,870)	(230,700)
(134,212)	Rent Allowances (To Portfolio Summary)	(190,490)	(333,650)	(389,040)
Rent Rebates				
(6,510)	Council Dwellings (To Portfolio Summary)	(37,740)	5,200	(1,610)
(2,464)	Homelessness - Bed & Breakfast	(2,950)	(4,860)	(9,720)
<u>(0)</u>	NET ADMIN. & TRANSFER PAYMENTS	<u>0</u>	<u>0</u>	<u>0</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
CORPORATE MANAGEMENT				
EXPENDITURE				
Employees				
110,606	Pension Costs	113,500	113,500	113,500
189,232	Cost of Early Retirement	0	67,460	0
Supplies & Services				
135,184	External Audit	114,000	104,880	104,880
36,954	Grant Claims	37,500	34,370	35,230
11,172	Inspection Fees	0	0	0
7,093	Bank Charges	8,000	7,640	7,800
581	Advertising	690	670	690
2,209	Other	1,000	1,950	3,500
12,850	Subscription to Local Government Association	13,490	11,310	11,000
757	Subscription to Other organisations	800	890	910
Central Departmental and Support Services				
440,033	Chief Officers	328,470	335,020	348,540
84,324	Community and Customer Services	88,490	72,900	83,760
346,201	Corporate Services	340,450	429,230	455,270
22,212	New Communities	28,880	21,850	23,050
39,605	Planning Services	39,280	59,730	56,740
6,370	Affordable Homes	5,940	4,940	5,260
38,201	Health and Environmental Services	44,410	37,520	59,910
<u>1,483,584</u>	TOTAL EXPENDITURE	<u>1,164,900</u>	<u>1,303,860</u>	<u>1,310,040</u>
(391,425)	less recharge to Housing Revenue Account	(334,500)	(347,210)	(322,970)
<u>1,092,159</u>	NET EXPENDITURE carried to Portfolio Summary	<u>830,400</u>	<u>956,650</u>	<u>987,070</u>
LAND CHARGES				
EXPENDITURE				
Supplies and Services				
Miscellaneous Expenses				
4,057	Insurance	3,890	4,060	4,120
53,233	County Council Search Fees	50,000	60,000	65,820
Central, Departmental and Support Services				
3,310	Chief Officers	3,510	3,480	3,620
195,525	Corporate Services	198,750	210,960	227,220
37,156	Planning Services	29,590	11,850	10,800
6,105	Health & Environmental Services	6,230	6,250	6,580
<u>299,386</u>	TOTAL EXPENDITURE	<u>291,970</u>	<u>296,600</u>	<u>318,160</u>
INCOME				
(318,288)	Fees	(314,000)	(278,000)	(318,160)
<u>(18,902)</u>	NET EXPENDITURE carried to Portfolio Summary	<u>(22,030)</u>	<u>18,600</u>	<u>0</u>
TREASURY MANAGEMENT				
EXPENDITURE				
Supplies and Services				
540	Benchmarking	620	620	620
3,963	Bank Charges	4,400	3,800	4,400
0	PWLB Charges	0	72,000	0
Central Departmental and Support Services				
3,310	Chief Officers	3,510	3,480	3,610
31,730	Corporate Services	32,400	36,650	37,290
(17,794)	Less recharge to Housing Revenue Account	(18,420)	(99,070)	(27,900)
<u>21,749</u>	NET EXPENDITURE carried to Portfolio Summary	<u>22,510</u>	<u>17,480</u>	<u>18,020</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
COST OF COLLECTING NATIONAL NON DOMESTIC RATE				
EXPENDITURE				
	Supplies and Services			
850	Bank Charges - Direct	800	1,050	1,070
154	Debit card fees	220	220	230
1,551	Legal	3,580	1,500	3,000
6,500	Small Business Rate Relief Scheme	0	1,600	0
319	Miscellaneous	800	550	800
	Central, Departmental and Support Services			
3,310	Chief Officers	3,510	3,480	3,610
7,390	Community and Customer Services	7,920	0	0
221,671	Corporate Services	225,270	250,430	243,680
<u>241,745</u>	TOTAL EXPENDITURE	<u>242,100</u>	<u>258,830</u>	<u>252,390</u>
INCOME				
(9,183)	Government Grants	0	(3,250)	0
(14,181)	Other Recoverable Charges	(12,500)	(12,500)	(12,810)
(220,599)	Recharge to Collection Fund	(220,600)	(216,440)	(220,600)
(63,498)	Return of Provision for costs	0	0	0
<u>(65,716)</u>	NET EXPENDITURE carried to Portfolio Summary	<u>9,000</u>	<u>26,640</u>	<u>18,980</u>
<u>101,745</u>	PART OF DISCRETIONARY NON-DOMESTIC RATE RELIEF carried to Portfolio Summary	<u>105,000</u>	<u>112,060</u>	<u>115,000</u>
COST OF COUNCIL TAX COLLECTION				
EXPENDITURE				
	Supplies & Services			
36,815	Bank Charges - Direct	40,000	39,850	40,000
8,371	Debit card fees	10,250	10,000	10,250
11,670	Legal and Bailiffs Fees	18,700	12,000	18,700
	Expenses			
2,080	Advertising	2,250	2,250	2,300
863	Other	2,500	1,000	1,500
	Central Departmental and Support Services			
3,310	Chief Officers	3,510	3,480	3,620
102,555	Community and Customer Services	109,330		
702,094	Corporate Services	676,450	782,220	779,910
1,126	Planning Services	1,210	1,240	1,200
	Capital Financing Costs			
1,600	Capital Charges	0	1,600	1,400
<u>870,484</u>	TOTAL EXPENDITURE	<u>864,200</u>	<u>853,640</u>	<u>858,880</u>
INCOME				
(163,209)	Court Costs	(160,000)	(130,000)	(150,000)
(2,793)	Other Recoverable Charges	(1,500)	(500)	(1,500)
<u>704,482</u>	NET EXPENDITURE carried to Portfolio Summary	<u>702,700</u>	<u>723,140</u>	<u>707,380</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
MISCELLANEOUS				
EXPENDITURE				
Supplies and Services				
Miscellaneous				
860	Asset revaluation	860	950	970
0	Other	200	200	200
<u>860</u>	TOTAL EXPENDITURE	<u>1,060</u>	<u>1,150</u>	<u>1,170</u>
INCOME				
(180)	Other	(180)	(180)	(180)
<u>680</u>	NET EXPENDITURE carried to Portfolio Summary	<u>880</u>	<u>970</u>	<u>990</u>
ELECTIONS				
EXPENDITURE				
Premises Related Expenses				
6,113	Rents	8,250	4,150	8,450
Supplies and Services				
0	Materials	500	0	500
10,718	Printing, Stationery and General Office Expenses	9,640	11,100	9,880
Services				
45,677	Presiding Officer, Poll Clerks and Other Staff Fees	42,480	38,200	43,500
Communications and Computing				
24,459	Postages / Delivery of Poll Cards	17,920	9,500	18,350
3,687	Other	1,920	850	1,970
Central, Departmental and Support Services				
59,473	Community & Customer Services	58,560	53,560	66,420
2,233	Corporate Services	2,320	5,550	8,370
<u>152,360</u>	TOTAL EXPENDITURE	<u>141,590</u>	<u>122,910</u>	<u>157,440</u>
INCOME				
(51,440)	Recoverable Costs	(3,750)	(13,300)	(3,850)
<u>100,920</u>	NET EXPENDITURE carried to Portfolio Summary	<u>137,840</u>	<u>109,610</u>	<u>153,590</u>
REGISTER OF ELECTORS				
EXPENDITURE				
Supplies and Services				
Printing, Stationery and General				
7,807	Office Expenses	9,000	8,150	8,400
39,621	Delivery and Return of Forms	41,150	46,150	47,300
Miscellaneous Expenses				
245	Advertising	0	0	0
Central, Departmental and Support Services				
3,475	Chief Officers	0	0	0
74,748	Community & Customer Services	69,620	58,450	70,580
19,084	Corporate Services	19,370	28,460	27,000
<u>144,980</u>	TOTAL EXPENDITURE	<u>139,140</u>	<u>141,210</u>	<u>153,280</u>
INCOME				
(2,249)	Sale of Registers	(2,150)	(2,150)	(2,250)
<u>142,731</u>	NET EXPENDITURE carried to Portfolio Summary	<u>136,990</u>	<u>139,060</u>	<u>151,030</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
DEMOCRATIC REPRESENTATION (exc. Training)				
EXPENDITURE				
	Supplies and Services			
0	Furniture and Equipment	200	200	200
	Printing, Stationery and General			
0	Office Expenses	900	900	900
	Communications and Computing			
1,777	Postage	3,230	3,230	3,230
4,646	Computer Equipment, Software and Services	7,850	7,850	7,850
	Expenses			
7,248	Computers for Members	8,400	8,400	8,400
4,916	Seminars & Courses	5,080	5,300	5,300
820	Member Mentoring/Leadership Academy	0	0	0
376,515	Members Allowances	374,000	376,000	376,000
	Members Travelling, Subsistence			
19,554	and Refreshments	25,000	25,000	25,000
2,900	Civic Expenditure Allowance	2,900	2,900	2,900
	Miscellaneous Expenses			
12,414	Standards Budget	15,040	15,040	15,040
3,366	Scrutiny Committee	5,000	5,000	5,000
182	Insurance	190	190	190
612	Other	1,540	1,540	1,540
33,000	Central Support Services - Library/Information	31,160	28,550	31,420
	Central, Departmental and Support Services			
129,958	Chief Officers	100,040	101,410	105,270
38,295	Community & Customer Services	39,530	39,610	41,180
366,489	Corporate Services	371,970	402,900	402,730
50,376	Planning Services	51,520	68,990	77,280
2,123	Affordable Homes	2,380	1,980	2,100
54,456	Health & Environmental Services	58,750	55,280	60,740
120,139	Administrative Buildings	135,950	139,510	141,630
<u>1,229,786</u>	TOTAL EXPENDITURE	<u>1,240,630</u>	<u>1,289,780</u>	<u>1,313,900</u>
	INCOME			
(73)	Sale of Minutes	(70)	(70)	(70)
0	Other	(600)	(600)	(600)
(78,170)	Recharge to Housing Revenue Account	(78,860)	(81,980)	(83,510)
(4,916)	Recharge to Environmental Services (Training)	(5,080)	(5,300)	(5,300)
<u>1,146,627</u>	NET EXPENDITURE carried to Portfolio Summary	<u>1,156,020</u>	<u>1,201,830</u>	<u>1,224,420</u>

Actual 2010/2011 £	ENVIRONMENTAL SERVICES PORTFOLIO	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	NET EXPENDITURE SUMMARY			
228,933	Awarded Watercourses	253,180	238,220	259,040
416,977	Environmental Health General	513,410	462,580	442,040
12,730	Footway Lighting	5,960	34,490	44,760
211,541	Food Safety	219,970	194,150	204,880
48,214	Pest Control	56,560	42,400	40,690
321,773	Waste Management, Street Cleansing and Envirocrime Enforcement Strategy	372,950	376,570	357,130
3,062,435	Refuse Collection And Recycling Service	3,043,200	2,888,610	3,068,330
788,290	Street Cleansing Service	806,120	806,270	876,410
337,658	Environmental Protection	337,840	350,230	338,010
56,245	Emergency Planning	50,390	42,970	46,940
29,029	Action on Dogs	33,800	31,270	32,980
46,185	Licensing Act 2003 and Gambling Act 2005	62,520	57,150	64,720
3,069	Taxi Licensing	9,530	(4,500)	0
59,897	Miscellaneous Environmental Health Services	99,490	86,370	94,430
57,057	Illegal Encampments	68,080	58,920	58,430
<u>5,680,033</u>	TOTAL NET EXPENDITURE (excluding members training)	<u>5,933,000</u>	<u>5,665,700</u>	<u>5,928,790</u>
4,916	Democratic Representation Training: Seminars & Courses	5,080	5,300	5,300
<u>5,684,949</u>	TOTAL NET EXPENDITURE (carried to General Fund Summary)	<u>5,938,080</u>	<u>5,671,000</u>	<u>5,934,090</u>
	Analysis of Total Net Expenditure			
3,256,381	Direct Costs	3,204,360	3,052,950	3,174,570
<u>2,262,174</u>	Recharges from Staffing and Overhead Accounts	<u>2,509,840</u>	<u>2,415,310</u>	<u>2,546,060</u>
5,518,555		5,714,200	5,468,260	5,720,630
	Notional Charges			
166,394	Capital Charges	223,880	202,740	213,460
<u>5,684,949</u>		<u>5,938,080</u>	<u>5,671,000</u>	<u>5,934,090</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
AWARDED WATERCOURSES				
EXPENDITURE				
	Employees			
812	Gratuities	850	650	890
	Supplies and Services			
9,600	Consultants	0	1,500	0
	Agency & Contracted Services			
110,103	Internal Contractor Costs	138,690	120,730	226,280
	Central, Departmental and Support Services			
396	Chief Officers	0	0	0
2,463	Community & Customer Services	1,980	0	0
2,188	Corporate Services	2,220	4,660	4,620
2,576	Planning Services	2,640	4,080	4,110
55,264	Health and Environmental Services	61,270	61,070	67,610
	Capital Financing Costs			
45,531	Capital Charges	45,530	45,530	45,530
<u>228,933</u>		<u>253,180</u>	<u>238,220</u>	<u>349,040</u>
	INCOME			
0	Other	0	0	(90,000)
<u>228,933</u>	NET EXPENDITURE carried to Portfolio Summary	<u>253,180</u>	<u>238,220</u>	<u>259,040</u>
ENVIRONMENTAL HEALTH GENERAL				
EXPENDITURE				
	Supplies and Services			
0	Consultancy	60,000	57,260	15,000
6,547	Miscellaneous Services	0	10,000	0
	Central, Departmental and Support Services			
5,392	Chief Officers	4,960	4,640	6,410
15,234	Community & Customer Services	12,330	0	0
52,035	Corporate Services	52,390	65,550	66,440
15,490	New Communities	15,980	16,150	16,390
3,969	Planning Services	3,870	2,930	3,020
327,116	Health and Environmental Services	364,030	334,650	334,930
<u>425,783</u>	TOTAL EXPENDITURE	<u>513,560</u>	<u>491,180</u>	<u>442,190</u>
	INCOME			
0	Government Funding	0	(24,000)	0
(8,806)	Other	(150)	(4,600)	(150)
<u>416,977</u>	NET EXPENDITURE carried to Portfolio Summary	<u>513,410</u>	<u>462,580</u>	<u>442,040</u>
FOOTWAY LIGHTING				
EXPENDITURE				
	Premises Related Expenses			
10,000	Repair and Maintenance	3,270	32,000	42,000
	Central, Departmental and Support Services			
2,730	Health and Environmental Services	2,690	2,490	2,760
<u>12,730</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>5,960</u>	<u>34,490</u>	<u>44,760</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
FOOD SAFETY				
EXPENDITURE				
Supplies and Services				
311	Printing, Stationery and Office Expenses	0	0	0
1,968	Computer Software	2,560	0	0
947	Miscellaneous Services	0	0	0
Central, Departmental and Support Services				
396	Chief Officers	0	0	0
9,205	Community & Customer Services	7,410	0	0
3,096	Corporate Services	3,190	12,120	10,730
206,190	Health and Environmental Services	213,210	188,430	199,150
<u>222,113</u>	TOTAL EXPENDITURE	<u>226,370</u>	<u>200,550</u>	<u>209,880</u>
INCOME				
(6,040)	Food Export Certificates	(3,300)	(4,750)	(4,000)
(4,207)	Food Hygiene Courses (net)	(3,100)	(1,650)	(1,000)
(325)	Other	0	0	0
<u>211,541</u>	NET EXPENDITURE carried to Portfolio Summary	<u>219,970</u>	<u>194,150</u>	<u>204,880</u>
PEST CONTROL				
EXPENDITURE				
16,534	Transport Related Expenses	18,730	17,730	18,000
Supplies and Services				
648	Equipment	680	680	680
2,331	Poisons, Mixes etc...	5,050	5,050	5,200
Central, Departmental and Support Services				
4,149	Community & Customer Services	3,390	0	0
652	Corporate Services	960	4,500	3,770
82,231	Health and Environmental Services	95,750	76,440	82,740
<u>106,545</u>	TOTAL EXPENDITURE	<u>124,560</u>	<u>104,400</u>	<u>110,390</u>
INCOME				
(58,331)	Fees and Charges	(68,000)	(62,000)	(69,700)
<u>48,214</u>	NET EXPENDITURE carried to Portfolio Summary	<u>56,560</u>	<u>42,400</u>	<u>40,690</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
WASTE MANAGEMENT, STREET CLEANSING and ENVIROCRIME ENFORCEMENT STRATEGY				
EXPENDITURE				
	Employees			
10,109	Gratuities	12,430	10,800	11,340
	Supplies and Services			
5,604	Equipment and Materials	6,500	6,500	6,500
4,974	Publicity Campaign	4,250	4,250	4,250
2,713	Consultants	25,000	35,800	0
	Other			
11,671	JMWMS Partnership Funding	11,370	11,370	11,370
202	Insurance	210	200	200
480	Miscellaneous	650	650	650
	Central, Departmental and Support Services			
4,255	Chief Officers	3,300	3,100	3,210
12,318	Community & Customer Services	9,900	0	0
4,209	Corporate Services	4,480	17,580	15,790
2,912	Planning Services	3,000	5,390	3,050
270,024	Health and Environmental Services	293,960	286,430	302,920
<u>329,471</u>	TOTAL EXPENDITURE	<u>375,050</u>	<u>382,070</u>	<u>359,280</u>
	INCOME (Net)			
(3,805)	Enforcement Penalties	(2,100)	(5,500)	(2,150)
(3,893)	Other	0	0	0
<u>321,773</u>	NET EXPENDITURE carried to Portfolio Summary	<u>372,950</u>	<u>376,570</u>	<u>357,130</u>

REFUSE COLLECTION AND RECYCLING SERVICE

EXPENDITURE				
	Supplies and Services			
14,606	Paper Bins	0	0	0
	Agency and Contracted Services			
3,358,251	Internal Contractor	4,121,720	4,068,000	4,224,000
630,507	External Contractors	0	0	0
	Capital Financing Costs			
96,864	Capital Charges	162,340	141,200	140,850
	Central, Departmental and Support Services			
2,326	Chief Officers	1,650	1,550	1,600
11,734	Community & Customer Services	9,460	0	0
24,671	Corporate Services	25,720	51,740	54,710
251,537	Health and Environmental Services	349,110	325,620	391,170
<u>4,390,496</u>	TOTAL EXPENDITURE	<u>4,670,000</u>	<u>4,588,110</u>	<u>4,812,330</u>
	INCOME (Net)			
(1,328,061)	Net Income	(1,626,800)	(1,699,500)	(1,744,000)
<u>3,062,435</u>	NET EXPENDITURE carried to Portfolio Summary	<u>3,043,200</u>	<u>2,888,610</u>	<u>3,068,330</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
STREET CLEANSING SERVICE				
EXPENDITURE				
621,188	Agency and Contracted Services	620,940	613,430	666,500
	Internal Contractor			
18,189	Capital Financing Costs	10,200	10,200	23,210
	Capital Charges			
Central, Departmental and Support Services				
1,533	Chief Officers	1,650	1,550	1,600
7,325	Community & Customer Services	5,940	0	0
5,621	Corporate Services	5,670	12,860	12,150
149,776	Health and Environmental Services	177,220	185,830	190,950
<u>803,632</u>		<u>821,620</u>	<u>823,870</u>	<u>894,410</u>
INCOME (Net)				
(10,342)	Chargeable Income	(10,500)	(12,600)	(13,000)
(5,000)	Mechanical Sweeping Contribution	(5,000)	(5,000)	(5,000)
<u>788,290</u>	NET EXPENDITURE carried to Portfolio Summary	<u>806,120</u>	<u>806,270</u>	<u>876,410</u>
ENVIRONMENTAL PROTECTION				
EXPENDITURE				
Supplies and Services				
1,572	Insurances	1,410	1,410	1,440
39,131	Monitoring : Air Quality and Noise Pollution	38,490	51,310	39,500
11,525	Contaminated Land	7,600	7,600	7,800
Central, Departmental and Support Services				
1,929	Chief Officers	1,650	1,550	1,610
12,836	Community & Customer Services	10,420	0	0
2,356	Corporate Services	2,400	13,270	11,080
2,695	Planning Services	2,710	900	930
285,219	Health and Environmental Services	295,730	293,050	297,160
Capital Financing Costs				
5,810	Capital Charges	5,810	5,810	3,870
<u>363,073</u>	TOTAL EXPENDITURE	<u>366,220</u>	<u>374,900</u>	<u>363,390</u>
INCOME				
(3,000)	Contributions from Other Local Authorities	(3,000)	(4,540)	(3,000)
(1,671)	Other Recoverable Charges	(5,000)	(1,750)	(2,000)
(20,744)	Air Pollution Control Licences	(20,380)	(18,380)	(20,380)
<u>337,658</u>	NET EXPENDITURE carried to Portfolio Summary	<u>337,840</u>	<u>350,230</u>	<u>338,010</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
EMERGENCY PLANNING				
1,502	Premises Related Expenses			
	Rent and Rates	1,610	1,610	1,650
237	Supplies and Services			
	Equipment and Furniture	5,220	3,220	5,220
542	Communications and Computing	750	750	600
	Other			
10	Miscellaneous Expenses	120	1,700	120
24,112	Contribution to the CCC Civil Protection Unit	0	0	0
0	Seminars & Courses	5,320	0	0
	Central, Departmental and Support Services			
2,326	Chief Officers	1,650	1,540	1,600
0	Corporate Services	2,230	0	0
400	Planning Services	410	0	0
2,718	Affordable Homes	3,590	5,530	5,740
24,398	Health and Environmental Services	29,490	28,620	32,010
<u>56,245</u>	NET EXPENDITURE carried to Portfolio Summary	<u>50,390</u>	<u>42,970</u>	<u>46,940</u>
ACTION ON DOGS				
EXPENDITURE				
	Supplies and services			
271	Equipment & Materials	350	350	350
8,304	Other - Kennelling	8,500	8,500	8,750
	Central Department & Support Services			
1,426	Community & Customer Services	1,150	0	0
316	Corporate Services	320	1,840	1,750
19,997	Health and Environmental Services	24,980	22,330	23,680
<u>30,314</u>	TOTAL EXPENDITURE	<u>35,300</u>	<u>33,020</u>	<u>34,530</u>
	INCOME			
(1,285)	Charges For Services	(1,500)	(1,750)	(1,550)
<u>29,029</u>	NET EXPENDITURE carried to Portfolio Summary	<u>33,800</u>	<u>31,270</u>	<u>32,980</u>
LICENCES UNDER THE LICENSING ACT 2003 and GAMBLING ACT 2005				
EXPENDITURE				
	Supplies and Services			
0	Printing, Stationery and Office Expenses	1,000	1,000	1,030
6,140	Communications and Computing	7,890	3,760	4,000
375	Member Training	1,700	1,150	1,700
0	Advertising	800	800	900
0	Promotional Campaign	500	0	0
8	Miscellaneous	340	340	340
	Central, Departmental and Support Services			
396	Chief Officers	0	0	0
5,575	Community & Customer Services	4,470	0	0
7,547	Corporate Services	8,600	13,520	13,230
131,722	Health and Environmental Services	140,320	139,680	146,620
<u>151,763</u>	TOTAL EXPENDITURE	<u>165,620</u>	<u>160,250</u>	<u>167,820</u>
	INCOME			
(105,578)	Fees and Charges - Licences	(103,100)	(103,100)	(103,100)
<u>46,185</u>	NET EXPENDITURE carried to Portfolio Summary	<u>62,520</u>	<u>57,150</u>	<u>64,720</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
TAXI LICENSING SERVICE				
EXPENDITURE				
Supplies and Services				
5,550	Equipment	5,830	5,830	6,000
420	Miscellaneous Expenses	1,670	2,000	2,000
6,033	Communications and Computing	6,200	8,870	9,100
9,144	Criminal Records Bureau Checks	7,540	14,000	14,000
336	Advertising	900	900	1,000
Central, Departmental and Support Services				
4,084	Community & Customer Services	3,320	0	0
7,808	Corporate Services	8,910	11,970	11,950
88,819	Health and Environmental Services	92,360	91,930	97,640
<u>122,194</u>	TOTAL EXPENDITURE	<u>126,730</u>	<u>135,500</u>	<u>141,690</u>
INCOME				
Fees and Charges - Licences				
(119,125)	Taxi Licencing and CRB Checks	(117,200)	(140,000)	(141,690)
<u>3,069</u>	NET EXPENDITURE carried to Portfolio Summary	<u>9,530</u>	<u>(4,500)</u>	<u>0</u>
MISCELLANEOUS ENVIRONMENTAL HEALTH SERVICES				
EXPENDITURE				
3,380	Animal Welfare	3,380	1,380	3,470
(1,412)	Abandoned Vehicles (net)	(3,350)	(3,350)	(3,350)
530	Clearance of Private Sewers	1,750	750	1,750
5,623	Dangerous Buildings	5,400	4,360	4,580
(6,853)	National Assistance Act Burials (net)	0	500	0
(2,343)	Sampling of Food, Drugs, Asbestos, Water etc (net)	0	500	0
617	Swavesey Byeways (net)	1,220	1,220	1,250
39,255	Zoo and Wild Animal Licensing	40,230	33,620	35,640
18,895	Health Promotion (net)	35,000	33,000	35,000
7,314	HECA	11,940	8,540	11,920
18,828	Miscellaneous Licensing Provisions	16,320	15,950	16,880
<u>83,834</u>	TOTAL EXPENDITURE	<u>111,890</u>	<u>96,470</u>	<u>107,140</u>
INCOME				
Fees and Charges - Licences				
(6,971)	Animal Welfare	(5,700)	(3,700)	(5,840)
(4,371)	Zoo and Wild Animal	(2,000)	0	(2,050)
(12,595)	Miscellaneous Licensing Provisions	(4,700)	(6,400)	(4,820)
<u>59,897</u>	NET EXPENDITURE carried to Portfolio Summary	<u>99,490</u>	<u>86,370</u>	<u>94,430</u>
Central, Departmental and Support Services - Incorporated Within the Above Figures				
5,623	Dangerous Buildings	5,400	4,360	4,580
34,786	Zoo and Animal Licensing	38,360	33,620	33,720
7,314	HECA	7,640	7,370	7,620
15,814	Miscellaneous Licensing Provisions	16,320	15,950	16,880
<u>63,537</u>		<u>67,720</u>	<u>61,300</u>	<u>62,800</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	ILLEGAL ENCAMPMENTS			
	EXPENDITURE			
	Central, Departmental and Support Services			
396	Chief Officers	0	0	0
2,696	Affordable Homes	6,850	3,480	3,550
53,965	Health and Environmental Services	61,230	55,440	54,880
<u>57,057</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>68,080</u>	<u>58,920</u>	<u>58,430</u>

Actual 2010/2011 £	HOUSING PORTFOLIO HOUSING REVENUE ACCOUNT	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	EXPENDITURE			
	Premises Related Expenses			
3,863	Rents Rates etc	4,000	4,000	5,000
2,326,657	Administration (Net Expenditure)	2,297,720	2,349,910	2,417,920
	Support Services (Net Expenditure)			
270,724	Sheltered Housing	383,810	427,750	462,060
(18,987)	Alarms	(9,630)	(4,080)	(5,020)
63,190	Flats - Communal Areas	74,660	81,960	63,550
115,351	Outdoor Maintenance	112,640	106,650	105,880
(8,968)	Sewage	(9,190)	2,400	1,050
123,918	Tenant Participation	166,860	163,110	254,500
51,068	Hostels for the Homeless	66,640	46,700	0
	Other Expenditure			
1,129	Registration of HRA Land	1,000	1,500	1,500
3,049,597	Contribution to Housing Repairs Account	3,122,800	3,111,800	3,537,800
11,672,371	Payment to Government	12,599,700	12,520,510	0
7,229	Provision for Bad or Doubtful Debts	20,000	30,000	50,000
39,870	Contribution to GF re Floating Support Service	45,550	29,650	0
(27,875)	Deficit/(Surplus) re Building Maint. Contractor (DLO)	0	0	0
	Unallocated Recharges			
0	Estimated Recharges from Restructuring Proposals	0	0	560,000
0	Unallocated Vacancy Saving	(50,000)	(16,000)	(50,000)
0	Unallocated Support Services	19,600	0	0
391,425	Corporate Management	334,500	347,210	322,970
78,170	Democratic Representation Charge	78,860	81,980	83,510
17,794	Treasury Management Charge	18,420	99,070	27,900
20,537	Equality and Diversity	20,650	15,500	19,720
0	Transfer to Reserves	0	0	3,500,000
	Capital Charges			
0	Interest on Self Finance Debt	0	80,000	7,179,000
1,297,599	Revenue Funding of Capital Expenditure	1,081,680	1,075,620	1,611,450
3,275,871	Net Depreciation	3,334,100	3,334,140	5,512,300
<u>22,750,532</u>	TOTAL EXPENDITURE	<u>23,714,370</u>	<u>23,889,380</u>	<u>25,661,090</u>
	INCOME			
(21,893,431)	Gross Rent Income from Dwellings	(23,300,000)	(23,500,000)	(25,300,000)
(385,500)	Other Income	(350,000)	(377,000)	(370,000)
<u>(22,278,931)</u>	TOTAL INCOME	<u>(23,650,000)</u>	<u>(23,877,000)</u>	<u>(25,670,000)</u>
471,601	Net Cost of Services	64,370	12,380	(8,910)
(15,927)	Interest Receivable	(24,000)	(13,000)	(23,000)
455,674	Deficit/(Surplus) for the year	40,370	(620)	(31,910)
(2,746,093)	Working Balance brought forward 1st April	(2,041,000)	(2,290,420)	(2,291,040)
(2,290,419)	Working Balance carried forward 31st March	(2,000,630)	(2,291,040)	(2,322,950)
0	Investment/Repayment Reserve at 31st March 2013	0	0	(2,500,000)
0	Self Insurance Reserve at 31st March 2013	0	0	(1,000,000)
	Analysis of Total Net Expenditure			
(3,060,438)	Net Direct Income (including recharges to/from GF)	(3,341,610)	(3,425,430)	(3,631,690)
507,926	Unallocated Recharges	422,030	527,760	964,100
3,008,186	Recharges from Staffing and Overhead Accounts	2,959,950	2,897,050	2,635,680
<u>455,674</u>		<u>40,370</u>	<u>(620)</u>	<u>(31,910)</u>

Actual 2010/2011 £	HOUSING REVENUE ACCOUNT REPAIRS A/C	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	EXPENDITURE			
	Maintenance and Improvements - Capital Funded			
639,466	Change of Tenancies - Capital	465,000	365,000	465,000
7,431	Cyclical & Minor Works - Capital	10,000	10,000	10,000
269,481	Rewiring	150,000	150,000	250,000
655,298	Heating New & Replacement	1,200,000	1,275,000	1,350,000
56,037	Insulation	175,000	200,000	1,200,000
1,027	Improvements to Non-traditional Houses	0	0	0
2,508	Security	3,000	3,000	3,000
5,500	Fire Safety	3,000	30,000	30,000
15,870	Estate Roads, Paths, Fencing and Lighting	30,000	25,000	200,000
13,686	Parking Facilities	15,000	15,000	75,000
0	Garage Refurbishment Scheme	0	0	100,000
14,673	UPVC Windows and Doors	20,000	20,000	125,000
82,452	Re-roofing	50,000	50,000	150,000
1,282,757	Kitchen & Bathroom Replacement	950,000	980,000	1,300,000
241,339	Full Refurbishment	200,000	173,000	250,000
24,227	Asbestos Removal	30,000	30,000	30,000
18,227	New Foundations etc	20,000	15,000	50,000
43,985	Water/Drainage Upgrades	20,000	10,000	20,000
627,142	Disabled Adaptations	575,000	575,000	800,000
1,529	Fire and Extreme Weather	35,000	20,000	35,000
<u>4,002,635</u>	Total Maintenance and Improvements - Capital Funded	<u>3,951,000</u>	<u>3,946,000</u>	<u>6,443,000</u>
	Non Response Maintenance - Revenue Funded			
0	Internal Paintwork	0	0	20,000
253,898	Cyclical Works - Revenue	300,000	300,000	500,000
526,733	Heating Service Contracts	400,000	390,000	400,000
52,620	Asbestos Surveys/Removals	40,000	50,000	100,000
12,473	Thermostat & other Electrical Surveys	40,000	40,000	120,000
999	Water/Drainage	5,000	10,000	5,000
14,110	Garden Works	16,000	25,000	46,000
6,557	Specialist Investigations	0	30,000	30,000
4,312	Properties Awaiting Sale	7,000	5,000	7,000
0	Repairs Litigation & Compensation	10,000	1,000	10,000
939	Compensation for Tenants Improvements	3,000	2,000	3,000
4,095	Fire and Extreme Weather	15,000	22,000	15,000
<u>876,736</u>	Total Maintenance and Improvements - Revenue Funded	<u>836,000</u>	<u>875,000</u>	<u>1,256,000</u>
<u>4,879,371</u>	Balance carried forward	<u>4,787,000</u>	<u>4,821,000</u>	<u>7,699,000</u>

Actual 2010/2011 £	HOUSING REVENUE ACCOUNT REPAIRS A/C	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
<u>4,879,371</u>	Balance brought forward	<u>4,787,000</u>	<u>4,821,000</u>	<u>7,699,000</u>
547,872	Responsive Repairs - Revenue Funded			
	Change of Tenancies	700,000	625,000	700,000
	Internal Works			
412,161	Kitchen & Bathroom Repairs	340,000	340,000	340,000
283,050	Electrical	250,000	300,000	250,000
156,144	Heating Repairs	230,000	230,000	230,000
24,857	Maintenance of Disabled Adaptions	35,000	35,000	40,000
98,798	Other Internal Works	200,000	150,000	200,000
471,988	External Property Works	400,000	400,000	400,000
209,025	Drainage, Paths, Fences etc	140,000	180,000	140,000
17,643	Garages, Parking etc	20,000	25,000	20,000
55	Pest Control	1,000	1,000	1,000
0	Right to Repair	800	800	800
<u>2,221,593</u>	Total Responsive Repairs - Revenue Funded	<u>2,316,800</u>	<u>2,286,800</u>	<u>2,321,800</u>
<u>7,100,964</u>	TOTAL EXPENDITURE	<u>7,103,800</u>	<u>7,107,800</u>	<u>10,020,800</u>
	INCOME			
(3,049,597)	Transfer from Housing Revenue Account	(3,122,800)	(3,111,800)	(3,537,800)
(3,184,752)	Major Repairs Allowance Funding	(3,241,820)	(3,180,380)	(5,201,550)
(57,006)	Capital Grants & Contributions	(27,500)	(90,000)	(30,000)
(760,877)	Capital Expenditure funded from Revenue	(681,680)	(675,620)	(1,211,450)
(48,732)	Revenue Grants and Contributions	(30,000)	(50,000)	(40,000)
<u>(7,100,964)</u>	TOTAL INCOME	<u>(7,103,800)</u>	<u>(7,107,800)</u>	<u>(10,020,800)</u>
	REPAIRS ADMINISTRATION			
	EXPENDITURE			
	Direct Employee Expenses			
3,956	Liabilities re Former Employees	4,100	4,110	4,300
	Supplies and Services			
13,754	Out of Hours Repairs Reporting Service	14,100	14,440	15,000
20,000	Stock Condition Survey	20,000	95,500	0
16,944	Repairs IT systems	8,000	19,100	20,000
23,358	Contract Renegotiations	10,000	10,410	0
22,752	Legal Advice	10,000	3,650	5,000
	Central, Departmental and Support Services - Revenue			
4,995	Chief Officers	4,980	4,650	4,800
79,800	Community & Customer Services	82,110	0	0
66,713	Corporate Services	72,600	127,980	124,870
3,110	Planning Services	3,190	3,160	3,190
693,653	Affordable Homes	585,360	569,720	623,120
10,173	Health & Environmental Services	2,840	3,480	2,910
59,183	Central, Departmental and Support Services - Capital	27,100	48,580	48,560
<u>1,018,391</u>	TOTAL REPAIRS ADMINISTRATIVE EXPENDITURE	<u>844,380</u>	<u>904,780</u>	<u>851,750</u>
(59,183)	Less Funded from Capital Receipts or MRA	(27,100)	(48,580)	(48,560)
<u>959,208</u>		<u>817,280</u>	<u>856,200</u>	<u>803,190</u>

Actual 2010/2011 £	HOUSING REVENUE ACCOUNT GENERAL ADMINISTRATION	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	EXPENDITURE			
	Premises Related Expenses			
21,257	Rent, Rates, etc	30,000	30,000	30,000
	Supplies and Services			
	Services			
1,830	Legal Fees	5,000	7,000	8,000
22,113	Bank Charges	25,000	23,000	24,000
25,579	Valuation	15,000	15,000	5,000
	Miscellaneous Expenses			
	Payments to Tenants re Management Moves			
750	to Smaller Properties	5,000	5,000	30,000
103,400	for Redevelopment	30,000	50,000	100,000
10,464	Data Base Reconciliation & Improvement	30,000	30,000	30,000
0	Service Charge Implementation	1,000	6,000	1,000
31,493	Service Improvement	50,000	30,000	30,000
153	New Tenant Support Scheme	5,000	5,000	5,000
0	Tenant Survey	0	10,000	0
1,241	Tenants Handbook	1,000	1,000	1,000
2,500	Community Mediation Services	2,500	2,630	0
0	Other	1,000	1,000	1,000
	Central, Departmental and Support Services			
7,717	Chief Officers	6,610	6,200	6,410
16,012	Community & Customer Services	16,870	0	0
384,913	Corporate Services	364,790	390,260	404,520
737,735	Affordable Homes	762,240	745,680	791,840
	Departmental Administration			
118,180	- Choice Based Lettings	120,000	123,600	121,320
27,920	- Housing Advisory Service	26,380	29,720	32,000
<u>1,513,257</u>	TOTAL EXPENDITURE	<u>1,497,390</u>	<u>1,511,090</u>	<u>1,621,090</u>
	INCOME			
(138,579)	Fees and Charges	(10,000)	(10,000)	(500)
(7,229)	Contribution from General Fund	(6,950)	(7,380)	(5,860)
<u>1,367,449</u>	GENERAL ADMINISTRATION NET EXPENDITURE	<u>1,480,440</u>	<u>1,493,710</u>	<u>1,614,730</u>
	TOTAL ADMINISTRATION EXPENDITURE			
959,208	Repairs Administration	817,280	856,200	803,190
1,367,449	General Administration	1,480,440	1,493,710	1,614,730
<u>2,326,657</u>	NET EXPENDITURE carried to HRA Summary	<u>2,297,720</u>	<u>2,349,910</u>	<u>2,417,920</u>

Actual 2010/2011 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	SHELTERED HOUSING			
	EXPENDITURE			
	Employees			
	Salaries			
863,133	Sheltered Housing Officers	930,000	924,000	750,000
1,208	Legal Fees & Settlements	10,000	5,000	10,000
	Wages			
56,409	Cleaning	60,000	60,000	60,000
3,516	Appointment of New Staff	0	0	0
15,875	Agency Staff	0	0	0
	Premises Related Expenses			
0	Rents	3,000	1,000	1,000
	Repairs and Maintenance			
65,163	Buildings	70,000	70,000	70,000
13,415	Smoke Detector Maintenance	14,000	14,000	14,000
14,642	Maintenance of Security Systems	20,500	20,500	20,500
27,849	Grass Cutting	25,100	27,900	28,600
35,737	Other Outdoor Maintenance	38,200	30,000	31,000
69,953	Energy Costs	95,000	85,000	90,000
10,120	NNDR & Council Tax	11,500	9,600	11,500
14,010	Water Services	16,400	16,400	16,800
	Cleaning and Domestic Supplies			
3,152	Consumable Supplies	4,000	4,000	4,000
6,975	Cleaning	10,000	10,000	10,000
0	Communal Room Insurance	5,000	5,000	5,000
	Transport Related Expenses			
60,314	Car Allowances	60,000	60,000	70,000
	Supplies and Services			
2,126	Alarms - Replacement	10,000	10,000	10,000
118,224	- Running Costs	106,000	110,000	113,000
14,833	Equipment & Furniture	25,000	25,000	60,000
	Agency & Contracted Services			
107,624	Agency Payments	0	109,000	27,720
	Communications and Computing			
792	Postages	500	500	500
25,542	Telephones & Pagers (net)	30,700	30,700	32,000
0	Computer Equipment	25,000	0	37,500
	Expenses			
3,933	Sheltered Housing Officer - Training	10,000	5,000	15,000
1,865	Miscellaneous Expenses	2,500	2,500	2,500
4,600	Contribution - Services for Older People	4,600	4,600	4,600
1,790	Subscriptions to Professional Bodies	670	550	670
<u>1,542,800</u>	Balance carried forward	<u>1,587,670</u>	<u>1,640,250</u>	<u>1,495,890</u>

Actual 2010/2011 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	SHELTERED HOUSING			
	EXPENDITURE Continued			
1,542,800	Balance brought forward	1,587,670	1,640,250	1,495,890
	Central, Departmental and Support Services - Revenue			
2,326	Chief Officers	1,650	1,550	1,600
71,490	Corporate Services	74,590	67,140	68,590
515	Planning Services	530	550	550
197,637	Affordable Homes	203,370	184,260	205,430
181	Central, Departmental and Support Services - Capital	180	180	190
	Capital Financing Costs			
24,681	Communal Area Improvements	60,000	100,000	250,000
<u>1,839,630</u>	TOTAL EXPENDITURE	<u>1,927,990</u>	<u>1,993,930</u>	<u>2,022,250</u>
	INCOME			
	Fees and Charges			
	Service Charge			
	All Residents			
(1,001,810)	Support Element	(890,000)	(900,000)	(384,000)
(484,402)	Other	(520,000)	(530,000)	(680,000)
0	SP Grant Income	0	0	(210,000)
(20,372)	Other	(16,000)	(10,000)	(10,000)
(11,060)	Less net Recharge to Other Accounts	(29,000)	0	0
(26,400)	Contribution from General Fund	(29,000)	(26,000)	(26,000)
<u>(1,544,044)</u>	TOTAL INCOME	<u>(1,484,000)</u>	<u>(1,466,000)</u>	<u>(1,310,000)</u>
<u>295,586</u>	NET EXPENDITURE	<u>443,990</u>	<u>527,930</u>	<u>712,250</u>
(24,862)	Less funded from Capital Receipts or MRA	(60,180)	(100,180)	(250,190)
<u>270,724</u>	NET EXPENDITURE carried to HRA Summary	<u>383,810</u>	<u>427,750</u>	<u>462,060</u>
	OTHER ALARM SYSTEMS			
	EXPENDITURE			
	Supplies and Services			
	Alarm Systems			
31,258	- Purchase	30,000	36,000	30,000
17,578	- Repair & Maintenance	20,000	25,000	20,000
	Miscellaneous Expenses			
(833)	Contribution - Services for Older People	2,000	2,000	2,000
	Central Departmental and Support Services			
1,151	Corporate Services	1,190	1,110	1,110
72,891	Affordable Homes	111,330	113,240	124,020
	Departmental Administration			
11,060	Sheltered Housing	12,000	0	0
<u>133,105</u>		<u>176,520</u>	<u>177,350</u>	<u>177,130</u>
	INCOME			
	Fees and Charges			
(238,572)	Contribution to/(from) General Fund	(230,000)	(200,000)	(205,000)
86,480		43,850	18,570	22,850
<u>(152,092)</u>		<u>(186,150)</u>	<u>(181,430)</u>	<u>(182,150)</u>
<u>(18,987)</u>	NET SURPLUS carried to HRA Summary	<u>(9,630)</u>	<u>(4,080)</u>	<u>(5,020)</u>

Actual 2010/2011 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
FLATS - COMMUNAL AREAS				
EXPENDITURE				
Premises Related Expenditure				
21,679	Repairs and Maintenance	40,000	40,630	22,200
24,866	Major Works	5,000	5,000	12,000
15,055	Energy Costs	10,000	8,840	9,500
Cleaning and Domestic Supplies				
0	Cleaning	500	0	0
Services				
0	Refuse Collection	100	0	0
Other				
0	Consultation	2,500	0	2,500
13,796	Insurance	14,900	14,450	14,900
Central Departmental and Support Services				
11,265	Corporate Services	11,550	6,610	5,710
4,410	Health & Environmental Services	4,630	4,570	4,780
23,273	Affordable Homes	23,480	35,530	36,460
<u>114,344</u>		<u>112,660</u>	<u>115,630</u>	<u>108,050</u>
INCOME				
(26,288)	Fees and Charges	(33,000)	(28,670)	(32,500)
(24,866)	Less funded from Capital Receipts or MRA	(5,000)	(5,000)	(12,000)
<u>63,190</u>	NET EXPENDITURE carried to HRA Summary	<u>74,660</u>	<u>81,960</u>	<u>63,550</u>
OUTDOOR MAINTENANCE				
EXPENDITURE				
Premises Related Expenses				
Repairs and Maintenance				
Other Housing Sites				
70,407	Grass Cutting	63,000	70,000	72,000
92,311	Other	96,500	88,500	91,000
Central, Departmental and Support Services				
10,895	Corporate Services	11,330	7,850	7,240
3,594	Planning Services	3,700	3,870	3,730
69,392	Affordable Homes	68,940	67,830	67,120
11,790	Health and Environmental Services	11,460	11,140	11,730
<u>258,389</u>	TOTAL EXPENDITURE	<u>254,930</u>	<u>249,190</u>	<u>252,820</u>
INCOME				
(130,170)	Contribution from General Fund	(129,000)	(130,400)	(134,800)
(7,502)	Other Recharges	(6,140)	(6,140)	(6,140)
(5,366)	Other Income	(7,150)	(6,000)	(6,000)
<u>(143,038)</u>	TOTAL INCOME	<u>(142,290)</u>	<u>(142,540)</u>	<u>(146,940)</u>
<u>115,351</u>	NET EXPENDITURE carried to HRA Summary	<u>112,640</u>	<u>106,650</u>	<u>105,880</u>

Actual 2010/2011 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	SEWAGE DISPOSAL & CESSPOOL EMPTYING			
	EXPENDITURE			
	Premises Related Expenses			
1,879	Repairs and Maintenance	5,000	8,000	5,000
140	Recharge from Cesspool Emptying A/c	500	300	500
	Energy Costs			
707	Electricity	900	800	900
27,473	Water Services	29,000	29,670	31,000
	Miscellaneous Expenses			
127	Other	300	280	300
	Central Departmental and Support Services			
386	Corporate Services	390	390	390
6,154	Affordable Homes	6,220	9,260	9,960
<u>36,866</u>	TOTAL EXPENDITURE	<u>42,310</u>	<u>48,700</u>	<u>48,050</u>
	INCOME			
(45,834)	Fees and Charges	(51,500)	(46,300)	(47,000)
<u>(8,968)</u>	NET EXPENDITURE carried to HRA Summary	<u>(9,190)</u>	<u>2,400</u>	<u>1,050</u>
	TENANT PARTICIPATION			
	EXPENDITURE			
	Premises Related Expenses			
0	TPG Grants to residents groups	2,000	500	2,000
0	Other	2,000	0	30,000
	Miscellaneous Expenses			
15,158	Support for Tenant Groups	25,000	27,000	77,000
5,522	Tenants Reports & Newsletters	9,000	11,000	11,000
262	Best Kept Garden Awards	350	550	2,000
0	Subscriptions	1,900	100	1,900
0	Consultation	7,500	5,000	5,000
	Central Departmental and Support Services			
793	Chief Officers	0	0	0
5,134	Corporate Services	5,220	6,080	6,190
97,049	Affordable Homes	113,890	112,880	119,410
<u>123,918</u>	NET EXPENDITURE carried to HRA Summary	<u>166,860</u>	<u>163,110</u>	<u>254,500</u>

Actual 2010/2011 £	HOUSING REVENUE ACCOUNT SPECIALISED SUPPORT SERVICES Continued	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	HOSTELS FOR THE HOMELESS			
	EXPENDITURE			
	Premises Related Expenses			
0	Repairs and Maintenance	2,000	100	0
998	Insurance etc.	1,000	1,030	0
	Supplies and Services			
0	Equipment & Furniture	1,000	200	0
	Expenses			
0	Legal fees	2,000	1,000	0
	Agency & Contracted Services			
36,065	Agency Payments	45,000	30,000	0
	Central, Departmental and Support Services			
2,264	Corporate Services	2,650	870	0
11,741	Affordable Homes	12,990	13,500	0
<u>51,068</u>	TOTAL EXPENDITURE carried to HRA Summary	<u>66,640</u>	<u>46,700</u>	<u>0</u>
	BUILDING MAINTENANCE SERVICE (CONTRACTOR)			
	EXPENDITURE			
	Employees			
390,616	Operatives Salaries and Wages	361,380	326,570	0
540	Training	5,000	3,800	0
4,222	Other	4,000	4,000	0
	Premises Related Expenses			
1,658,022	Sub-contractors	1,181,360	1,213,090	0
147,605	Material Purchases	164,000	124,000	0
121,377	Transport Related Expenses	137,720	125,810	0
	Supplies and Services			
5,196	Equipment and Materials	10,000	10,000	0
0	Printing, Stationery and Office Expenses	0	0	0
1,407	Protective Clothing and Laundry	5,200	3,000	0
5,100	Consultants	0	9,840	0
	Communications			
4,086	Mobile Phones	6,980	4,980	0
13,391	Hand Held Devices	12,850	12,850	0
1,200	Vehicle Tracking	4,800	2,800	0
	Expenses			
5,219	Disposal Charges (Trade Waste)	6,000	6,000	0
1,322	Other	360	370	0
	Central, Departmental and Support Services			
396	Chief Officers	0	0	0
23,878	Corporate Services	23,630	26,110	0
330,122	Affordable Homes	335,710	344,900	0
44,819	Health and Environmental Services	29,910	26,680	0
<u>2,758,518</u>	TOTAL EXPENDITURE	<u>2,288,900</u>	<u>2,244,800</u>	<u>0</u>
	INCOME			
	Fees and Recharges			
(2,053,810)	Response & Other Repairs	(1,766,900)	(1,729,100)	0
0	Allocated Works	0	0	0
(693,934)	Other Housing Work	(485,000)	(479,600)	0
(38,649)	Other Work	(37,000)	(36,100)	0
<u>(2,786,393)</u>	TOTAL INCOME	<u>(2,288,900)</u>	<u>(2,244,800)</u>	<u>0</u>
<u>(27,875)</u>	NET DEFICIT/(SURPLUS) carried to HRA Summary	<u>0</u>	<u>0</u>	<u>0</u>

HOUSING PORTFOLIO				
Actual 2010/2011 £	HOUSING GENERAL FUND NET EXPENDITURE SUMMARY	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
6,348	Loans for House Repair, Purchase and Improvement	6,670	6,290	6,700
69,474	Housing Association Support	65,910	55,990	55,700
249,510	Homelessness	315,140	271,410	364,520
274,437	Lettings & Advisory Service	274,880	264,520	293,920
22,430	Floating Support Service	19,520	12,670	0
28,606	Shopping Car Parks	3,380	21,520	1,300
23,680	Mobile Warden Schemes	24,640	23,330	26,420
87,912	Strategic Housing	112,920	112,750	116,990
0	Sub-Regional Homelink Service	0	0	0
82,147	Equality & Diversity	82,620	62,010	78,860
31,201	Travellers Sites - Whaddon & Milton	42,280	43,680	44,050
48,156	Improvement Grants	54,750	51,370	60,630
79,066	Home Improvement Agency	63,870	68,680	0
86,895	General Fund Sheltered Properties	17,400	98,380	98,210
	Recharge from/(to) HRA			
130,170	- Outdoor Maintenance	129,000	130,400	134,800
26,400	- Sheltered Housing	29,000	26,000	26,000
(86,480)	- Piper Lifeline Alarms	(43,850)	(18,570)	(22,850)
7,229	- Service Strategy and Regulation	6,950	7,380	5,860
<u>1,167,181</u>	TOTAL NET EXPENDITURE	<u>1,205,080</u>	<u>1,237,810</u>	<u>1,291,110</u>
	Analysis of Total Net Expenditure			
(329,315)	Net Direct Costs (including Recharges from HRA)	(228,760)	(221,950)	112,820
8,044	Capital Charges (notional)	0	0	0
81,072	Capital Charge - Depreciation	0	81,130	80,810
1,407,380	Recharges from Staffing and Overhead Accounts	1,433,840	1,378,630	1,097,480
<u>1,167,181</u>		<u>1,205,080</u>	<u>1,237,810</u>	<u>1,291,110</u>

Actual 2010/2011 £	HOUSING GENERAL FUND LOANS FOR HOUSE PURCHASE, REPAIR AND IMPROVEMENT	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	EXPENDITURE			
	Premises Related Expenses			
263	Premises Insurance	260	260	270
	Agency Services			
0	DSS Mortgage Collection Service	40	20	40
4,825	Mortgage Management Service	4,950	5,060	5,310
	Central, Departmental and Support Services			
1,369	Corporate Services	1,470	1,010	1,130
<u>6,457</u>	TOTAL EXPENDITURE	<u>6,720</u>	<u>6,350</u>	<u>6,750</u>
	INCOME			
(109)	Commission	(50)	(60)	(50)
<u>(109)</u>	TOTAL INCOME	<u>(50)</u>	<u>(60)</u>	<u>(50)</u>
<u>6,348</u>	NET EXPENDITURE carried to Portfolio Summary	<u>6,670</u>	<u>6,290</u>	<u>6,700</u>
	HOUSING ASSOCIATION SUPPORT			
	EXPENDITURE			
	Supplies and Services			
1,790	Valuations	5,000	2,000	5,000
0	Other	0	40	0
	Central Departmental and Support Services			
793	Chief Officers	0	0	0
11,701	Corporate Services	12,160	4,500	3,340
56,980	Affordable Homes	53,750	51,450	52,360
<u>71,264</u>	TOTAL EXPENDITURE	<u>70,910</u>	<u>57,990</u>	<u>60,700</u>
	INCOME			
(1,790)	Contributions	(5,000)	(2,000)	(5,000)
<u>69,474</u>	NET EXPENDITURE carried to Portfolio Summary	<u>65,910</u>	<u>55,990</u>	<u>55,700</u>
	HOMELESSNESS			
	EXPENDITURE			
	Agency and Contracted Services			
28,379	Payments for Accommodation	70,000	65,000	85,000
3,593	Storage of Household Goods etc	5,000	9,000	10,000
	Other			
65,254	Private Renting Service	60,000	60,000	60,000
13,173	Homelessness Strategy Fund - Prevention Measures	50,000	27,000	30,000
10,000	Grants to Organisations	10,250	10,250	10,500
0	Proposed Additional member of staff	0	0	37,600
	Central, Departmental and Support Services			
793	Chief Officers	0	0	0
12,252	Community and Customer Services	12,650	0	0
10,847	Corporate Services	17,660	19,080	19,480
145,186	Affordable Homes	157,360	151,080	181,770
151	Health and Environmental Services	220	0	170
<u>289,628</u>	TOTAL EXPENDITURE	<u>383,140</u>	<u>341,410</u>	<u>434,520</u>
	INCOME			
(37,672)	Government Grant	(65,000)	(65,000)	(60,000)
(2,446)	Other Net Contributions	(3,000)	(5,000)	(10,000)
<u>249,510</u>	NET EXPENDITURE carried to Portfolio Summary	<u>315,140</u>	<u>271,410</u>	<u>364,520</u>

Actual 2010/2011 £	HOUSING GENERAL FUND LETTINGS & ADVISORY SERVICE	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	EXPENDITURE			
	Miscellaneous Expenses			
9,450	Contribution to Regional CBL Expenditure	16,370	6,200	9,600
26,887	Advertising, etc.	36,000	42,000	42,000
400	Fees for Medical Assessment	2,000	0	0
0	Proposed Additional member of staff	0	0	27,000
	Central, Departmental and Support Services			
793	Chief Officers	0	0	0
24,504	Community & Customer Services	25,300	0	0
3,119	Corporate Services	2,940	22,010	17,730
362,555	Affordable Homes	348,650	354,130	379,390
<u>427,708</u>	TOTAL EXPENDITURE	<u>431,260</u>	<u>424,340</u>	<u>475,720</u>
	INCOME			
(7,171)	Fees and Charges	(10,000)	(6,500)	(6,500)
(146,100)	Recharge to Other Services	(146,380)	(153,320)	(175,300)
<u>274,437</u>	NET EXPENDITURE carried to Portfolio Summary	<u>274,880</u>	<u>264,520</u>	<u>293,920</u>
	FLOATING SUPPORT SERVICE			
	EXPENDITURE			
	Miscellaneous Expenses			
0	Tendering Costs	5,000	0	0
	Central, Departmental and Support Services			
139,467	Affordable Homes	137,070	97,670	0
<u>139,467</u>	TOTAL EXPENDITURE	<u>142,070</u>	<u>97,670</u>	<u>0</u>
	INCOME			
(77,167)	Supporting People Grant	(77,000)	(55,440)	0
(39,870)	Contribution from the HRA	(45,550)	(29,560)	0
<u>22,430</u>	NET EXPENDITURE carried to Portfolio Summary	<u>19,520</u>	<u>12,670</u>	<u>0</u>
	SHOPPING CAR PARKS			
	EXPENDITURE			
	Premises Related Expenses			
3,828	Repairs and Maintenance	500	5,000	100
1,000	Sweeping etc	0		
9,944	Rents	0	6,730	800
6,797	Rates	0	4,330	400
	Other			
1,625	Legal fees	0	0	0
(10,000)	Return from reserve	0	0	0
	Central, Departmental & Support Services			
387	Corporate Services	0	0	0
6,981	Affordable Homes	2,880	5,460	0
	Capital Charges			
8,044	Depreciation	0	0	0
<u>28,606</u>	TOTAL EXPENDITURE carried to Portfolio summary	<u>3,380</u>	<u>21,520</u>	<u>1,300</u>

Actual 2010/2011 £	HOUSING GENERAL FUND MOBILE WARDEN SCHEMES	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
17,043	EXPENDITURE Miscellaneous	17,500	17,500	17,900
	Central Departmental & Support Services			
6,263	Community & Customer Services	6,760	4,900	6,830
193	Corporate Services	200	200	200
181	Affordable Homes	180	730	1,490
<u>23,680</u>	NET EXPENDITURE carried to Portfolio Summary	<u>24,640</u>	<u>23,330</u>	<u>26,420</u>
STRATEGIC HOUSING				
	EXPENDITURE			
	Expenses			
3,000	Contribution to Housing Market Assessment	5,000	4,180	4,180
2,000	Other Contributions	2,000	2,000	2,000
	Central, Departmental and Support Services			
5,392	Chief Officers	4,950	4,650	4,810
4,449	Corporate Services	4,320	4,050	4,120
3,292	New Communities & Planning	5,590	9,610	9,950
56,269	Affordable Homes	77,840	75,580	78,630
13,510	Health and Environmental Services	13,270	12,680	13,300
<u>87,912</u>	TOTAL EXPENDITURE	<u>112,970</u>	<u>112,750</u>	<u>116,990</u>
	INCOME			
0	Fees and Charges	(50)	0	0
<u>87,912</u>	NET EXPENDITURE carried to Portfolio Summary	<u>112,920</u>	<u>112,750</u>	<u>116,990</u>
SUB REGIONAL HOMELINK SERVICE				
	EXPENDITURE			
	Supplies & Services			
0	Miscellaneous	0	15,000	0
0	Provision for additional member of staff	0	0	10,000
	Central, Departmental and Support Services			
2,897	Corporate Services	3,120	3,150	3,150
106,733	Affordable Homes	92,600	111,610	75,540
<u>109,630</u>	TOTAL EXPENDITURE	<u>95,720</u>	<u>129,760</u>	<u>88,690</u>
	INCOME			
(31,618)	Government Grant	(18,900)	(46,900)	(10,000)
(70,107)	Recharges to Other Organisations	(60,450)	(71,190)	(69,860)
(7,905)	Recharges to Other Services	(16,370)	(11,670)	(8,830)
<u>(109,630)</u>	TOTAL INCOME	<u>(95,720)</u>	<u>(129,760)</u>	<u>(88,690)</u>
<u>0</u>	NET EXPENDITURE carried to Portfolio Summary	<u>0</u>	<u>0</u>	<u>0</u>

Actual 2010/2011 £	HOUSING GENERAL FUND EQUALITY & DIVERSITY	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	EXPENDITURE			
	Supplies & Services			
7,543	Miscellaneous	8,250	3,730	5,000
	Central Departmental & Support Services			
3,066	Chief Officers	3,300	3,100	3,210
78,597	Community & Customer Services	77,770	73,740	79,790
8,742	Corporate Services	8,960	7,350	6,960
1,231	New Communities	1,390	0	0
3,505	Health and Environmental Services	3,600	3,590	3,620
<u>102,684</u>	TOTAL EXPENDITURE	<u>103,270</u>	<u>91,510</u>	<u>98,580</u>
	INCOME			
0	Contribution From Other Local Authorities	0	(14,000)	0
(20,537)	less recharge to Housing Revenue Account	(20,650)	(15,500)	(19,720)
<u>82,147</u>	NET EXPENDITURE carried to Portfolio Summary	<u>82,620</u>	<u>62,010</u>	<u>78,860</u>
	TRAVELLERS SITES- WHADDON & MILTON			
	EXPENDITURE			
	Premises Related Expenses			
16,108	Repair and Maintenance of Buildings and Grounds	25,230	18,600	34,850
563	Electricity	2,180	620	700
7,225	Water Services	7,650	7,650	7,850
121	Insurance	120	130	120
	Supplies and Services			
45	Miscellaneous Expenses	350	350	500
3,530	Equipment	4,300	6,100	7,500
	Agency, Contracted Services and Transfer Payments			
15,800	Cambridgeshire County Council	0	14,800	0
	Central, Departmental and Support Services			
2,912	Corporate Services	3,000	3,000	3,180
70,926	Affordable Homes	84,130	78,700	81,760
302	Health and Environmental Services	440	0	340
<u>117,532</u>	TOTAL EXPENDITURE	<u>127,400</u>	<u>129,950</u>	<u>136,800</u>
	INCOME			
(80,115)	Rents	(78,620)	(78,620)	(84,900)
(6,216)	Recoverable Charges	(6,500)	(7,650)	(7,850)
<u>31,201</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>42,280</u>	<u>43,680</u>	<u>44,050</u>
	IMPROVEMENT GRANTS ETC			
	EXPENDITURE			
	Supplies and Services			
0	Miscellaneous	500	500	500
	Central, Departmental and Support Services			
1,750	Community & Customer Services	1,400	0	0
3,876	Corporate Services	7,820	4,630	8,970
19,621	Affordable Homes	43,050	44,660	54,280
22,909	Health and Environmental Services	1,980	1,580	1,980
<u>48,156</u>	TOTAL EXPENDITURE	<u>54,750</u>	<u>51,370</u>	<u>65,730</u>
	INCOME			
0	Share of HIA Partnership Surplus	0	0	(5,100)
<u>48,156</u>	NET EXPENDITURE carried to Portfolio Summary	<u>54,750</u>	<u>51,370</u>	<u>60,630</u>

Actual 2010/2011 £	HOUSING GENERAL FUND HOME IMPROVEMENT AGENCY	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	EXPENDITURE			
	Supplies and Services			
5,272	Consultancy	0	0	0
	Central, Departmental and Support Services			
2,326	Chief Officers	1,650	1,550	0
6,368	Corporate Services	6,510	7,200	0
	Affordable Homes			
195,261	Agency Costs	198,100	206,610	0
4,022	Other	8,780	8,620	0
	Health and Environmental Services:			
4,909	Other	1,020	750	0
<u>218,158</u>	TOTAL EXPENDITURE	<u>216,060</u>	<u>224,730</u>	<u>0</u>
	INCOME			
(31,188)	Supporting People Grant	(31,190)	(31,190)	0
(30,000)	County Council Contribution	(30,000)	(29,100)	0
(16,000)	PCT Contribution	(16,000)	(15,760)	0
(56,632)	Fee Income	(75,000)	(80,000)	0
(5,272)	Recoverable Income	0	0	0
<u>(139,092)</u>	TOTAL INCOME	<u>(152,190)</u>	<u>(156,050)</u>	<u>0</u>
<u>79,066</u>	NET EXPENDITURE carried to Portfolio Summary	<u>63,870</u>	<u>68,680</u>	<u>0</u>
	GENERAL FUND SHELTERED PROPERTIES			
	EXPENDITURE			
	Premises Related Expenses			
187	Insurance	400	250	400
	Supplies and Services			
271,931	Miscellaneous Expenses	270,000	277,000	175,000
	Capital Charges			
81,072	Depreciation	0	81,130	80,810
<u>353,190</u>	TOTAL EXPENDITURE	<u>270,400</u>	<u>358,380</u>	<u>256,210</u>
	INCOME			
(266,295)	Service Charges	(253,000)	(260,000)	(158,000)
<u>86,895</u>	NET EXPENDITURE carried to Portfolio Summary	<u>17,400</u>	<u>98,380</u>	<u>98,210</u>

Actual 2010/2011 £	SUSTAINABILITY, PLANNING AND CLIMATE CHANGE PORTFOLIO	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
NET EXPENDITURE SUMMARY				
1,442,324	Development Control	1,151,050	1,616,350	1,663,120
74,610	Building Control Service	96,910	95,690	100,150
1,362	Open Space Agreement Cherry Hinton	0	1,040	0
580,489	Concessionary Fares	15,000	(600)	(650)
190,425	Conservation	186,640	197,420	201,320
33,540	Museums	35,660	33,550	28,250
218,549	Travellers Issues (All Sites)	213,640	194,550	192,690
121,764	Sustainability	101,860	166,690	140,660
<u>2,663,063</u>	TOTAL NET EXPENDITURE (carried to General Fund Summary)	<u>1,800,760</u>	<u>2,304,690</u>	<u>2,325,540</u>
Analysis of Total Net Expenditure				
993,415	Direct Costs - Expenditure	421,680	325,760	387,860
132,513	Direct Costs - Transfers to Reserves	0	0	0
(1,326,901)	Direct Costs - Income from Fees & Charges	(1,288,010)	(1,275,400)	(1,282,920)
(188,948)	Direct Costs - Transfers from Reserves	(147,320)	(69,380)	(159,170)
(85,391)	Direct Costs - Grants	(7,730)	(7,730)	(7,900)
<u>(475,312)</u>	Net Direct Costs	<u>(1,021,380)</u>	<u>(1,026,750)</u>	<u>(1,062,130)</u>
(221,525)	Recharges met by Housing & Planning			
63,474	Delivery Grant	(236,750)	(236,750)	(241,460)
28,500	Capital charges	6,700	6,700	6,700
3,267,926	Contribution to reserves re Area Based Grant	0	0	0
	Recharges from Staffing and Overhead Accounts	3,052,190	3,561,490	3,622,430
<u>2,663,063</u>		<u>1,800,760</u>	<u>2,304,690</u>	<u>2,325,540</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
DEVELOPMENT CONTROL				
EXPENDITURE				
0	Transport Related Expenses			
	Coach Expenses	370	370	370
	Services (Appendix)			
	Hired & Contracted Legal Services			
46,558	Appeals	50,970	25,970	25,970
10,917	Costs Awarded Against the Council	1,110	1,110	1,110
51,000	Judicial Review Costs	0	0	0
	Contracted Consultants			
1,705	D.C. Agricultural Appraisals	2,020	2,550	3,000
86,626	Advice on Current Applications	36,070	4,900	4,070
7,725	Archaeology Advisory Service	7,730	7,730	7,900
1,000	Database Design Consultancy	0	0	0
	Grants and Subscriptions			
1,600	Plan Vetting Group	1,600	1,600	1,600
	Miscellaneous Expenses			
21,459	Advertising	19,970	15,120	15,500
	Central, Departmental and Support Services			
30,589	Chief Officers	8,260	7,740	8,010
24,246	Community & Customer Services	23,830	0	0
186,413	Corporate Services	185,300	217,190	222,460
132,100	New Communities	79,630	534,510	550,680
1,814,425	Planning Services	1,750,630	1,797,340	1,829,010
2,696	Affordable Homes	2,850	2,900	2,960
128,962	Health & Environmental Services	141,980	140,070	144,650
	Capital Financing Costs			
63,474	Capital Charges	6,700	6,700	6,700
<u>2,611,495</u>	TOTAL EXPENDITURE	<u>2,319,020</u>	<u>2,765,800</u>	<u>2,823,990</u>
	INCOME			
(142)	Sales - Miscellaneous	(160)	(50)	(50)
(105)	Sales - Local Plan	(140)	(140)	(140)
(15,690)	Section 106 Costs Recoverable	(10,950)	(25,000)	(25,000)
(4,700)	Section 106 Administration Fees	(20,180)	(6,270)	(6,270)
(87,286)	Legal Costs Recoverable	(22,850)	(3,000)	(10,000)
(812,220)	Fees	(848,700)	(850,000)	(850,000)
(41,218)	Pre-application fees	(44,100)	(44,100)	(44,100)
(207,810)	Transfer from Planning Delivery Grant Reserves	(220,890)	(220,890)	(225,310)
<u>(1,169,171)</u>	TOTAL INCOME	<u>(1,167,970)</u>	<u>(1,149,450)</u>	<u>(1,160,870)</u>
<u>1,442,324</u>	NET EXPENDITURE	<u>1,151,050</u>	<u>1,616,350</u>	<u>1,663,120</u>
	carried to Portfolio summary			

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
BUILDING CONTROL SERVICE				
EXPENDITURE				
Premises Related Expenditure				
Services				
3,465	Engineering Consultants Fees	3,000	2,500	3,000
142	Other Local Authorities	1,000	200	1,000
Central, Departmental and Support Services				
1,585	Chief Officers	0	0	0
9,076	Community & Customer Services	9,460	0	0
22,964	Corporate Services	33,600	34,880	41,000
6,367	New Communities	6,400	6,230	6,620
474,276	Planning Services	411,020	410,770	426,970
<u>517,875</u>	TOTAL EXPENDITURE	<u>464,480</u>	<u>454,580</u>	<u>478,590</u>
INCOME				
(87,446)	Transfer from Reserves	(35,070)	(20,090)	(39,170)
(2,663)	Sale of Plans	(2,500)	(2,500)	(2,970)
(353,156)	Statutory / Local Fees	(330,000)	(336,300)	(336,300)
<u>(443,265)</u>	TOTAL INCOME	<u>(367,570)</u>	<u>(358,890)</u>	<u>(378,440)</u>
<u>74,610</u>	NET EXPENDITURE	<u>96,910</u>	<u>95,690</u>	<u>100,150</u>
carried to Portfolio summary				
Analysis of NET EXPENDITURE				
87,446	Fee - earning deficit/(surplus) for the year	35,070	20,090	39,170
(87,446)	Transfer from/to Reserves	(35,070)	(20,090)	(39,170)
0	Fee - earning (net)	0	0	0
74,610	Non Fee - earning for the year	96,910	95,690	100,150
<u>74,610</u>		<u>96,910</u>	<u>95,690</u>	<u>100,150</u>
OPEN SPACE AGREEMENT CHERRY HINTON				
EXPENDITURE				
Premises Related Expenses				
7,502	Maintenance of Grounds	6,140	7,180	6,140
<u>7,502</u>	TOTAL EXPENDITURE	<u>6,140</u>	<u>7,180</u>	<u>6,140</u>
INCOME				
(6,140)	Interest on Balances	(6,140)	(6,140)	(6,140)
<u>1,362</u>	NET EXPENDITURE	<u>0</u>	<u>1,040</u>	<u>0</u>
carried to Portfolio summary				

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
CONCESSIONARY FARES				
EXPENDITURE				
	Communications and computing			
194	Postage	0	0	0
15,366	Database Management	15,000	0	0
	Supplies and Services			
5,758	Bus Card Production	0	0	0
0	Administration Costs	0	100	100
614,226	Contribution to County Scheme	0	0	0
	Central, Departmental and Support Services			
2,139	Community & Customer Services	0	0	0
20,117	Corporate Services	0	0	0
<u>657,800</u>	TOTAL EXPENDITURE	<u>15,000</u>	<u>100</u>	<u>100</u>
INCOME				
(76,666)	Specific Government Grant	0	0	0
(645)	Admin Charge re Railcards	0	(700)	(750)
<u>(77,311)</u>	TOTAL INCOME	<u>0</u>	<u>(700)</u>	<u>(750)</u>
<u>580,489</u>	NET EXPENDITURE carried to Portfolio summary	<u>15,000</u>	<u>(600)</u>	<u>(650)</u>
CONSERVATION				
EXPENDITURE				
	Premises Related Expenses			
5,456	Maintenance of Buildings & Grounds	13,840	13,840	13,840
394	Insurance	640	600	640
	Supplies and Services			
6,000	Biodiversity Partnership	5,420	5,420	5,420
0	Conservation Awards - Publicity etc.	510	510	530
3,500	Environmental Records Centre	3,590	3,590	3,590
	Central, Departmental and Support Services			
4,268	Chief Officers	0	0	0
1,815	Community & Customer Services	1,790	0	0
15,072	Corporate Services	11,190	9,570	8,980
8,914	New Communities	8,960	6,230	6,620
168,983	Planning Services	165,130	177,160	181,860
0	Affordable Homes	0	3,800	3,500
1,399	Health & Environmental Services	1,450	1,490	1,590
<u>215,801</u>	TOTAL EXPENDITURE	<u>212,520</u>	<u>222,210</u>	<u>226,570</u>
INCOME				
(476)	Sales	(640)	0	0
(1,200)	Other Recoverable Charges(Duxford Chapel)	(1,200)	(1,200)	(1,200)
(1,260)	Other Recoverable Charges	(450)	0	0
(22,440)	Transfer from Reserves (HPDG)	(23,590)	(23,590)	(24,050)
<u>(25,376)</u>	TOTAL INCOME	<u>(25,880)</u>	<u>(24,790)</u>	<u>(25,250)</u>
<u>190,425</u>	TOTAL NET EXPENDITURE (excluding capital grants) carried to Portfolio Summary	<u>186,640</u>	<u>197,420</u>	<u>201,320</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
MUSEUMS				
EXPENDITURE				
	Supplies and Services			
33,600	Grants	33,620	31,500	26,120
	Central, Departmental and Support Services			
1,273	New Communities	1,280	1,250	1,320
767	Planning Services	760	800	810
INCOME				
(2,100)	Transfer from Museum Reserves	0	0	0
<u>33,540</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>35,660</u>	<u>33,550</u>	<u>28,250</u>
TRAVELLERS ISSUES (ALL SITES)				
EXPENDITURE				
	Supplies and Services			
5,487	Enforcement Action including Injunctions	138,000	138,000	138,000
132,513	Transfer to Reserves	0	0	0
	Central, Departmental and Support Services			
1,533	Chief Officers	1,660	1,550	1,600
6,187	Community & Customer Services	6,490	6,380	6,530
8,131	Corporate Services	8,420	15,020	15,700
0	New Communities	0	1,950	2,010
48,574	Planning Services	45,490	23,190	19,010
11,478	Affordable Homes	9,510	8,460	8,710
4,646	Health & Environmental Services	4,070	0	1,130
53,274	Enforcement Officer	57,220	46,290	51,090
<u>271,823</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>270,860</u>	<u>240,840</u>	<u>243,780</u>
INCOME				
	Transfer from Reserves			
(53,274)	Enforcement Officer	(57,220)	(46,290)	(51,090)
<u>(53,274)</u>	TOTAL INCOME	<u>(57,220)</u>	<u>(46,290)</u>	<u>(51,090)</u>
<u>218,549</u>	NET EXPENDITURE carried to Portfolio Summary	<u>213,640</u>	<u>194,550</u>	<u>192,690</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
SUSTAINABILITY				
EXPENDITURE				
Supplies & Services				
510	Climate Change Group	3,000	3,000	3,000
9,220	Sustainable Parish Energy Partnership and Other Projects	14,000	14,220	12,300
0	Additional Parish Energy Project Officer	0	0	37,000
0	Green Deal Facilitation	0	10,000	10,000
0	Collaborative Commissioned Projects	0	10,000	10,000
6,442	Travel for Work Group and Initiatives	6,800	6,500	6,500
625	Licences	950	950	950
810	Miscellaneous Other	1,300	1,300	1,300
0	PV Installation - Design and procurement	0	37,000	0
46,128	Orchard Park (S.106)	55,030	0	68,910
Other				
28,500	Contribution to reserves re Area Based Grant	0	0	0
Transfer to Reserves				
12,500	Sustainable Parish Energy Partnership	0	0	0
Central Departmental and Support Services				
396	Chief Officers	0	0	0
6,367	Corporate Services	6,690	6,710	6,710
47,232	New Communities	49,310	78,600	52,540
17,456	Planning Services	12,410	13,950	12,890
4,206	Health and Environmental Services	7,400	7,460	7,470
<u>180,392</u>	TOTAL EXPENDITURE	<u>156,890</u>	<u>189,690</u>	<u>229,570</u>
INCOME				
(12,500)	Other Contributions	0	(20,000)	(20,000)
0	Transfer from Sustainable Parish Energy Partnership Reserve	0	(3,000)	0
(46,128)	Transfer from Reserves (S.106)	(55,030)	0	(68,910)
<u>121,764</u>	NET EXPENDITURE carried to Portfolio Summary	<u>101,860</u>	<u>166,690</u>	<u>140,660</u>

Actual 2010/2011 £	NORTHSTOWE AND NEW COMMUNITIES PORTFOLIO	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	NET EXPENDITURE SUMMARY			
98,167	Community Development	107,590	123,400	122,480
164,264	Sports Development	170,450	172,700	154,570
126,921	Arts	134,390	131,240	132,590
586,576	Growth Agenda	1,226,630	631,170	663,240
519,794	Planning Policy	631,160	643,280	709,670
<u>1,495,722</u>	TOTAL NET REVENUE EXPENDITURE (carried to General Fund Summary)	<u>2,270,220</u>	<u>1,701,790</u>	<u>1,782,550</u>
	Analysis of Total Net Expenditure			
250,884	Net Direct Costs	359,200	295,040	349,700
1,900,682	Recharges from Staffing and Overhead Accounts	1,982,270	1,521,000	1,732,620
(698,671)	Grants towards recharges (HPDG and Camb H)	(75,650)	(118,650)	(304,170)
42,827	Capital charges	4,400	4,400	4,400
<u>1,495,722</u>	TOTAL NET REVENUE EXPENDITURE	<u>2,270,220</u>	<u>1,701,790</u>	<u>1,782,550</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
COMMUNITY DEVELOPMENT				
EXPENDITURE				
	Supplies and Services			
4,062	Community Development	10,000	1,250	0
19,774	Community Development Projects	20,000	20,000	20,000
	Central, Departmental and Support Services			
2,134	Chief Officers	0	0	0
10,894	Corporate Services	10,470	8,520	8,450
35,352	New Communities	43,230	66,110	65,200
20,198	Planning Services	20,670	20,770	21,940
5,753	Affordable Homes	3,220	6,750	6,890
<u>98,167</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>107,590</u>	<u>123,400</u>	<u>122,480</u>
SPORTS DEVELOPMENT				
EXPENDITURE				
	Supplies and Services			
14,550	Sport Performers Grants	20,000	20,000	0
86,749	Sports Development Projects (net)	85,200	85,200	85,200
	Central, Departmental and Support Services			
396	Chief Officers	0	0	0
4,427	Corporate Services	2,960	2,960	3,010
51,078	New Communities	54,730	55,750	57,240
4,961	Planning Services	5,400	6,640	6,950
2,103	Health & Environmental Services	2,160	2,150	2,170
<u>164,264</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>170,450</u>	<u>172,700</u>	<u>154,570</u>
ARTS DEVELOPMENT				
	Supplies and Services			
4,911	Arts Partnership Support	10,000	6,000	6,000
17,937	Arts Development Projects	11,000	4,000	4,000
63,200	Dual Use Arts Programme	65,000	70,000	70,000
	Central, Departmental and Support Services			
396	Chief Officers	0	0	0
3,916	Corporate Services	3,260	3,260	3,320
39,268	New Communities	44,830	41,340	42,320
5,859	Planning Services	6,300	6,640	6,950
<u>135,487</u>		<u>140,390</u>	<u>131,240</u>	<u>132,590</u>
	INCOME			
(8,566)	Partnership Funding	(6,000)	0	0
<u>126,921</u>	NET EXPENDITURE carried to Portfolio Summary	<u>134,390</u>	<u>131,240</u>	<u>132,590</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
GROWTH AGENDA				
EXPENDITURE				
Services				
9,261	Consultancy	31,000	29,000	29,000
24,162	Orchard Park Improvements	0	7,500	0
0	Consultancy funded by English Partnership Grant	33,510	0	33,510
0	Northstowe Viability Study	0	25,000	25,000
Grants				
30,000	Cambridgeshire Horizons	0	0	0
Central Departmental & Support Services				
29,036	Chief Officers	28,470	7,740	8,010
5,705	Community & Customer Services	5,620	0	0
47,575	Corporate Services	42,280	30,600	31,500
907,201	New Communities	958,680	517,600	721,590
138,186	Planning Services	144,260	85,340	82,950
1,062	Affordable Homes	1,190	990	1,050
50,117	Health & Environmental Services	59,080	59,560	61,060
Capital Financing Costs				
42,827	Capital Charges	4,400	4,400	4,400
<u>1,285,132</u>	TOTAL EXPENDITURE	<u>1,308,490</u>	<u>767,730</u>	<u>998,070</u>
INCOME				
(43,210)	Transfer from Reserves (HPDG - salaries and oncosts)	(48,350)	(48,350)	(49,320)
(629,441)	Cambridgeshire Horizons Grant - Salaries & Oncosts	0	(43,000)	(227,000)
(1,743)	Cambridgeshire Horizons Grant - Projects & Consultants	0	(25,000)	(25,000)
(24,162)	Orchard Park Improvements - transfer from reserves	0	(7,500)	0
0	English Partnerships - transfer from reserves	(33,510)	0	(33,510)
0	Gallagher Estates - contribution to consultancy costs	0	(12,710)	0
<u>586,576</u>	NET EXPENDITURE carried to Portfolio Summary	<u>1,226,630</u>	<u>631,170</u>	<u>663,240</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
PLANNING POLICY				
EXPENDITURE				
Services				
8,646	Local Development Framework	66,000	0	0
3,000	Strategic Housing Market Assessment	5,000	5,000	5,000
(897)	Strategic Flood Risk Assessment (Ouse catchment)	2,000	5,000	0
0	Housing Land Availability	10,000	0	0
0	Renewable Energy Resources	20,000	0	0
0	Cambridge Northern Fringe East	10,000	0	0
0	Additional Staffing Resource	0	12,300	50,500
0	Consultation Database	0	15,000	0
0	Chesterton Noise Study	0	5,000	0
0	Recreation Study Update	0	5,000	0
0	Employment Land/Policy Review	0	10,000	0
0	Population Forecasts (EEFM)	0	10,000	0
0	Population Forecasting Advice	0	5,000	0
0	Cambridge Sub-Region Model Run	0	0	30,000
0	Issues & Options Consultation	0	0	20,000
0	Community Infrastructure Levy	0	0	30,000
Transfer to Reserves				
16,835	Habitat Directive Grant	0	0	0
Central, Departmental and Support Services				
3,859	Chief Officers	3,300	3,100	3,210
4,732	Community & Customer Services	4,670	0	0
30,425	Corporate Services	27,600	30,020	29,390
25,460	New Communities	18,000	30,150	31,220
426,913	Planning Services	444,430	487,340	489,370
2,961	Affordable Homes	3,200	3,320	3,540
40,715	Health & Environmental Services	44,260	44,350	45,290
<u>562,649</u>	TOTAL EXPENDITURE	<u>658,460</u>	<u>670,580</u>	<u>737,520</u>
INCOME				
(26,020)	Transfer from Reserves (HPDG)	(27,300)	(27,300)	(27,850)
(16,835)	Habitat Directive Grant	0	0	0
<u>519,794</u>	NET EXPENDITURE carried to Portfolio Summary	<u>631,160</u>	<u>643,280</u>	<u>709,670</u>

Actual 2010/2011 £	LEADER PORTFOLIO	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	NET EXPENDITURE SUMMARY			
173,287	Voluntary Sector Grants	178,240	181,410	173,290
182,926	Community Strategy	139,060	136,780	151,860
<u>356,213</u>	TOTAL NET REVENUE EXPENDITURE (carried to General Fund Summary)	<u>317,300</u>	<u>318,190</u>	<u>325,150</u>
	Analysis of Total Net Expenditure			
201,166	Direct Costs	164,950	172,150	174,500
155,047	Recharges from Staffing and Overhead Accounts	152,350	146,040	150,650
<u>356,213</u>	TOTAL NET REVENUE EXPENDITURE	<u>317,300</u>	<u>318,190</u>	<u>325,150</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
VOLUNTARY SECTOR GRANTS				
EXPENDITURE				
Supplies & Services				
87,350	Grants to Citizens Advice Bureaux / Centres	89,500	89,500	91,700
65,500	Grants to Voluntary Organisations	67,000	66,000	53,300
Central Departmental & Support Services				
18,259	Community & Customer Services	19,470	23,680	25,970
145	Corporate Services	150	150	160
2,033	New Communities	2,120	2,080	2,160
<u>173,287</u>	NET EXPENDITURE carried to Portfolio Summary	<u>178,240</u>	<u>181,410</u>	<u>173,290</u>
COMMUNITY STRATEGY				
EXPENDITURE				
Supplies & Services				
14,671	Consultancy	0	0	0
0	Community Transport	0	1,900	0
3,700	Community Chest	0	36,750	55,000
50,889	Other Grants (including Local Strategic Partnership)	0	43,000	0
2,674	Other	8,450	5,000	4,500
Central Departmental & Support Services				
396	Chief Officers	0	0	0
121,279	Community & Customer Services	110,700	105,470	108,170
1,507	Corporate Services	4,100	1,190	320
3,110	New Communities	3,180	3,160	3,180
4,002	Planning Services	2,910	740	750
4,316	Health and Environmental Services	9,720	9,570	9,940
<u>206,544</u>	TOTAL EXPENDITURE	<u>139,060</u>	<u>206,780</u>	<u>181,860</u>
INCOME				
(23,618)	Government Funding	0	(70,000)	(30,000)
<u>182,926</u>	NET EXPENDITURE carried to Portfolio Summary	<u>139,060</u>	<u>136,780</u>	<u>151,860</u>

Actual 2010/2011 £	POLICY AND PERFORMANCE PORTFOLIO	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	NET EXPENDITURE SUMMARY			
226,807	Policy & Performance	253,000	213,380	188,710
82,160	Street Naming & Numbering	73,370	68,390	68,480
159,808	Communications	151,150	146,490	151,190
107,316	Community Safety	109,070	119,510	121,300
<u>576,091</u>		<u>586,590</u>	<u>547,770</u>	<u>529,680</u>
	Analysis of Total Net Expenditure			
61,911	Net Direct Costs	79,430	98,320	87,220
595,049	Recharges from Staffing and Overheads Accounts	593,750	527,610	522,480
(33,000)	Recharges to Democratic Representation	(31,160)	(28,550)	(31,420)
(8,572)	Recharges to other revenue accounts	(7,700)	(7,700)	(7,700)
(39,297)	Home Office & Partnership Funded	(47,730)	(41,910)	(40,900)
<u>576,091</u>		<u>586,590</u>	<u>547,770</u>	<u>529,680</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
POLICY & PERFORMANCE				
EXPENDITURE				
Supplies & Services				
	Consultation			
4,780	Service First	12,300	31,660	12,300
1,000	Customer Satisfaction Consultation	11,000	5,000	11,000
4,950	CorVu Development	4,000	5,000	4,000
2,045	Benchmarking	2,150	2,100	2,150
Central Departmental and Support Services				
0	Chief Officers	0	4,650	4,810
160,788	Community and Customer Services	177,660	118,190	108,180
34,162	Corporate Services	20,300	14,590	14,740
15,007	Planning Services	12,570	20,620	16,850
2,123	Affordable Homes	2,380	1,980	2,100
1,952	Health and Environmental Services	10,640	9,590	12,580
<u>226,807</u>	NET EXPENDITURE carried to Portfolio Summary	<u>253,000</u>	<u>213,380</u>	<u>188,710</u>
STREET NAMING AND NUMBERING				
EXPENDITURE				
Supplies and Services				
18,995	Materials	16,250	16,250	16,250
Central, Departmental and Support Services				
454	Community & Customer Services	450	0	0
63,973	Corporate Services	68,450	65,140	65,730
<u>83,422</u>	TOTAL EXPENDITURE	<u>85,150</u>	<u>81,390</u>	<u>81,980</u>
INCOME				
(1,262)	Fees	(11,780)	(13,000)	(13,500)
<u>82,160</u>	NET EXPENDITURE carried to Portfolio summary	<u>73,370</u>	<u>68,390</u>	<u>68,480</u>
COMMUNICATIONS				
EXPENDITURE				
Supplies and Services				
81,085	Newsletters	83,000	72,700	66,800
3,221	Other	1,200	3,300	3,900
Central, Departmental and Support Services				
7,922	Chief Officers	4,950	0	0
134,645	Community & Customer Services	128,110	127,680	141,930
19,191	Corporate Services	19,450	13,960	14,070
3,247	Planned Services	3,300	1,100	1,110
<u>249,311</u>	TOTAL EXPENDITURE	<u>240,010</u>	<u>218,740</u>	<u>227,810</u>
INCOME				
(47,931)	Advertising and Sponsorship	(50,000)	(36,000)	(37,500)
(8,572)	Recharges to Other Revenue Accounts	(7,700)	(7,700)	(7,700)
<u>192,808</u>	NET EXPENDITURE	<u>182,310</u>	<u>175,040</u>	<u>182,610</u>
(33,000)	Less Recharge to Democratic Representation	(31,160)	(28,550)	(31,420)
<u>159,808</u>	NET EXPENDITURE carried to Portfolio Summary	<u>151,150</u>	<u>146,490</u>	<u>151,190</u>

Actual 2010/2011 £		Estimate 2010/2011 £	Revised 2010/2011 £	Estimate 2011/2012 £
	COMMUNITY SAFETY			
	EXPENDITURE			
	Supplies and Services			
9,569	SCDC Grants	16,800	16,800	17,200
34,482	Partnership Grants	13,500	0	0
423	Miscellaneous	4,510	4,510	4,620
	Central, Departmental and Support Services			
1,929	Chief Officers	1,650	1,550	1,600
143,392	Community & Customer Services	137,570	141,120	131,170
1,797	Corporate Services	1,780	3,020	3,120
2,364	Affordable Homes	2,330	2,270	2,320
2,103	Health and Environmental Services	2,160	2,150	2,170
<u>196,059</u>		<u>180,300</u>	<u>171,420</u>	<u>162,200</u>
	INCOME			
(60,279)	Government Funding	(47,730)	(41,910)	(20,950)
(13,500)	Partnership Funding	(13,500)	0	(19,950)
(4,964)	Contribution From Other Local Authorities	0	0	0
(10,000)	Contribution From Reserves	(10,000)	(10,000)	0
<u>107,316</u>	NET REVENUE EXPENDITURE carried to Portfolio Summary	<u>109,070</u>	<u>119,510</u>	<u>121,300</u>

Actual 2010/2011 £	ECONOMIC DEVELOPMENT PORTFOLIO	Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	NET EXPENDITURE SUMMARY			
74,747	Economic Development	123,420	137,970	177,000
5,555	Transport Initiatives	1,800	2,390	10,930
34,355	Tourism	34,640	33,470	34,180
<u>114,657</u>	TOTAL NET EXPENDITURE (CARRIED TO General Fund Summary)	<u>159,860</u>	<u>173,830</u>	<u>222,110</u>
	Analysis of Total Net Expenditure			
50,274	Net Direct Costs	91,600	101,580	150,150
64,383	Recharges from Staffing & Overheads A/cs	68,260	72,250	71,960
<u>114,657</u>		<u>159,860</u>	<u>173,830</u>	<u>222,110</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
ECONOMIC DEVELOPMENT				
EXPENDITURE				
Services				
1,790	Business Engagement	10,600	10,600	10,600
7,100	Promoting Inward Investment	10,000	12,900	10,000
10,920	Economic Development Business Strategy	10,000	17,080	10,000
Grants and Subscriptions				
5,464	Greater Cambridgeshire Partnership	0	0	0
0	Improve Digital Infrastructure	0	0	25,000
0	Local Enterprise Partnership	36,000	36,000	36,000
0	Additional Officer for the Meeting Business Need Project	0	0	37,000
0	Transfer to Reserves	0	12,570	0
Central, Departmental and Support Services				
130	Community & Customer Services	190	0	0
146	Corporate Services	150	460	390
36,894	New Communities	44,920	45,200	46,490
9,499	Planning Services	8,680	12,860	11,200
2,804	Health & Environmental Services	2,880	2,870	2,890
<u>74,747</u>	TOTAL EXPENDITURE	<u>123,420</u>	<u>150,540</u>	<u>189,570</u>
INCOME				
0	East of England International	0	(12,570)	0
0	Transfer from Reserves	0	0	(12,570)
<u>0</u>	TOTAL INCOME	<u>0</u>	<u>(12,570)</u>	<u>(12,570)</u>
<u>74,747</u>	NET EXPENDITURE carried to Portfolio Summary	<u>123,420</u>	<u>137,970</u>	<u>177,000</u>
TRANSPORT INITIATIVES & POLICY				
EXPENDITURE				
Services				
0	Community Transport	0	0	8,500
Central, Departmental & Support Services				
5,555	Planning Services	1,800	2,390	2,430
<u>5,555</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>1,800</u>	<u>2,390</u>	<u>10,930</u>
TOURISM INITIATIVES				
EXPENDITURE				
Supplies & Services				
Grants and Subscriptions				
25,000	Tourism Initiatives	25,000	25,000	25,620
Central Departmental and Support Services				
1,948	Corporate Services	2,050	2,060	2,060
7,407	New Communities	7,590	6,410	6,500
<u>34,355</u>	TOTAL EXPENDITURE carried to Portfolio Summary	<u>34,640</u>	<u>33,470</u>	<u>34,180</u>

CAPITAL PROGRAMME

(at outturn prices, with grants adjusted to commitments basis)

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £
3,841,427	General Fund	3,887,840	3,666,380	3,228,420	2,737,600	2,807,600	2,922,600	2,902,600
5,138,828	Housing Revenue Account	4,443,280	4,499,760	7,153,750	8,480,000	10,100,000	10,350,000	9,810,000
<u>8,980,255</u>	Total Capital Expenditure	<u>8,331,120</u>	<u>8,166,140</u>	<u>10,382,170</u>	<u>11,217,600</u>	<u>12,907,600</u>	<u>13,272,600</u>	<u>12,712,600</u>
	Financed by :							
(1,573,250)	Capital Receipts	(2,792,600)	(2,446,100)	(2,197,600)	(1,982,220)	(1,880,000)	(1,760,000)	(1,780,000)
(4,373,179)	Grants & Contributions	(4,181,340)	(4,243,420)	(625,820)	(620,000)	(720,000)	(720,000)	(720,000)
(305,419)	Reserves	(165,500)	0	(190,000)	(40,000)	0	0	0
(1,297,599)	Housing Revenue Account (Revenue Contribution)	(1,081,680)	(1,085,620)	(7,123,750)	(8,350,000)	(9,970,000)	(10,220,000)	(9,680,000)
(3,700)	General Fund (Revenue Contribution)	(110,000)	(71,000)	(245,000)	0	0	0	0
(936,176)	Cash Overdrawn re Wheeled Bins	0	0	0	0	0	0	0
(858,750)	Cash Overdrawn re GF Equity Share Properties	0	(320,000)	0	0	0	0	0
367,818	Financing Adjustment	0	0	0	0	0	0	0
<u>(8,980,255)</u>		<u>(8,331,120)</u>	<u>(8,166,140)</u>	<u>(10,382,170)</u>	<u>(10,992,220)</u>	<u>(12,570,000)</u>	<u>(12,700,000)</u>	<u>(12,180,000)</u>
0	Use of remaining capital HPDG/financing from revenue	0	0	0	(225,380)	(337,600)	(572,600)	(532,600)
<u>(8,980,255)</u>	Total Capital Financing	<u>(8,331,120)</u>	<u>(8,166,140)</u>	<u>(10,382,170)</u>	<u>(11,217,600)</u>	<u>(12,907,600)</u>	<u>(13,272,600)</u>	<u>(12,712,600)</u>
0	Capital Receipts							
(1,700,335)	brought forward	(1,422,060)	(1,425,920)	(369,820)	(52,220)	0	0	0
(854,409)	received in year from							
	RTB sales	(1,000,000)	(540,000)	(1,100,000)	(1,300,000)	(1,500,000)	(1,600,000)	(1,700,000)
	Equity Share Sales							
(1,233,045)	HRA	(300,000)	(500,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
0	General Fund	(1,700,000)	(750,000)	(1,600,000)	(1,600,000)	(1,400,000)	(1,100,000)	(1,100,000)
(24,042)	Other	0	0	0	(100,000)	(100,000)	(100,000)	(100,000)
856,000	transferred to CLG pool	750,000	400,000	820,000	970,000	1,120,000	1,190,000	1,270,000
1,573,250	used in year to finance expenditure	2,792,600	2,446,100	2,197,600	1,982,220	1,880,000	1,760,000	1,780,000
0	adjustment to cash overdrawn	300,000	0	200,000	300,000	200,000	50,000	50,000
(43,335)	transfer to/(from) reserve	0	0	0	0	0	0	0
<u>(1,425,916)</u>	Capital Receipts Year End Balance	<u>(579,460)</u>	<u>(369,820)</u>	<u>(52,220)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

**CAPITAL PROGRAMME
HOUSING REVENUE ACCOUNT**
(at outturn prices)

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £
	Capital Expenditure							
1,027,282	Repurchase of HRA Shared Ownership Homes	400,000	400,000	400,000	410,000	420,000	430,000	430,000
0	Reprovision of Existing Homes	0	0	0	0	1,410,000	1,440,000	750,000
4,111,546	Improvement of Housing Stock	4,043,280	4,099,760	6,753,750	8,070,000	8,270,000	8,480,000	8,630,000
<u>5,138,828</u>	HRA Capital Expenditure	<u>4,443,280</u>	<u>4,499,760</u>	<u>7,153,750</u>	<u>8,480,000</u>	<u>10,100,000</u>	<u>10,350,000</u>	<u>9,810,000</u>
	Financed by:							
(490,560)	Capital Receipts	0	0	0	(100,000)	(100,000)	(100,000)	(100,000)
(3,275,871)	Major Repairs Allowance	(3,334,100)	(3,334,140)	0	0	0	0	0
(1,297,599)	Revenue	(1,081,680)	(1,075,620)	(7,123,750)	(8,350,000)	(9,970,000)	(10,220,000)	(9,680,000)
(74,798)	Other Grants & Contributions Receivable	(27,500)	(90,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
<u>(5,138,828)</u>		<u>(4,443,280)</u>	<u>(4,499,760)</u>	<u>(7,153,750)</u>	<u>(8,480,000)</u>	<u>(10,100,000)</u>	<u>(10,350,000)</u>	<u>(9,810,000)</u>

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £
	Finance & Staffing Portfolio							
0 +	South Cambs Hall - Internal Vestibule Area	0	22,000	0	0	0	0	0
0		0	22,000	0	0	0	0	0
	Policy & Performance Portfolio							
	ICT Development:							
16,461 +	PC Refresh Programme	35,000	35,000	10,000	10,000	10,000	35,000	10,000
4,200 +	New Server Technologies	20,000	20,000	10,000	10,000	10,000	80,000	10,000
0 +	Virtual Desktop Infrastructure	0	230,000	0	0	0	0	0
0 +	Share Point Portal Server	0	0	5,000	0	5,000	0	5,000
0 +	Government Connect	5,000	5,000	5,000	5,000	5,000	5,000	5,000
0 +	Network Infrastructure upgrade	0	0	0	100,000	100,000	0	0
0 +	Network security	10,000	10,000	10,000	10,000	10,000	10,000	10,000
0 +	Terminal Services Cluster	0	0	5,000	0	5,000	0	25,000
37,554 +	Housing management system	0	40,000	0	0	0	0	0
0 +	Keystone Asset Management upgrade	0	32,000	0	0	0	0	0
0 +	Building control system	0	28,000	0	0	0	0	0
0 +	NDL systems integration	30,000	30,000	20,000	0	0	0	0
0 +	Replacement CMS (website)	100,000	100,000	50,000	0	0	0	50,000
0 +	MS Office suite	100,000	100,000	0	0	0	25,000	0
0 +	MS Exchange server	45,000	45,000	0	0	0	0	50,000
0 +	GIS Development Programme	40,000	40,000	40,000	0	0	25,000	0
11,094 +	Financial Management System (FMS)	5,000	5,000	5,000	5,000	5,000	5,000	5,000
49,000 +	Cash Receipting System	4,000	4,000	4,000	4,000	4,000	4,000	4,000
5,175 +	NLIS / Land Charges System	0	0	0	0	0	5,000	0
12,550 +	System Upgrades	0	0	0	0	0	0	0
0 +	Council Chamber PA System	65,000	65,000	0	0	0	0	0
0 +	Revenues and Benefits Electronic Forms System	45,000	50,000	0	0	0	0	0
	Contact Centre							
0 +	Office Furniture	0	6,000	0	0	0	0	0
0 +	CRM Software & ICT Costs	0	0	55,000	0	0	0	0
136,034		504,000	845,000	219,000	144,000	154,000	194,000	174,000
	Sustainability, Planning & Climate Change							
	Conservation:							
39,019	Historic Buildings (inc. War Memorials) and Conservation Area Enhancement Scheme Grants	42,600	42,600	42,600	42,600	42,600	42,600	42,600
0	Heritage Responsibilities	22,000	0	30,000	0	0	0	0
8,800	Archaeology Grants	4,400	4,400	4,400	4,400	4,400	4,400	4,400
4,779	Wildlife Enhancement Scheme	10,500	10,500	10,500	10,500	10,500	10,500	10,500
12,189	Tree and Hedge Partnership / Parish Planting	14,500	14,500	14,500	14,500	14,500	14,500	14,500
11,600	Parish Paths Initiative	11,600	11,600	11,600	11,600	11,600	11,600	11,600
	Sustainability							
0 +	Photovoltaic Panels	0	0	190,000	0	0	0	0
	Other Planning:							
43,297 +	ICT Development	0	8,200	0	0	0	0	0
119,684		105,600	91,800	303,600	83,600	83,600	83,600	83,600

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £
Environmental Services Portfolio								
1,436,176	+							
0	+	70,000	0	70,000	0	0	0	0
0	+	90,000	0	90,000	0	0	0	0
0	+	0	0	0	40,000	0	0	0
0	+	65,000	63,750	70,000	0	0	75,000	75,000
67,779		80,000	80,000	0	0	0	0	0
<u>1,503,955</u>		<u>305,000</u>	<u>143,750</u>	<u>230,000</u>	<u>40,000</u>	<u>0</u>	<u>75,000</u>	<u>75,000</u>
Housing Portfolio								
6,149	+	10,000	0	10,000	10,000	10,000	10,000	10,000
858,750	+	1,400,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
180,000		250,000	201,330	300,000	300,000	400,000	400,000	400,000
0		0	10,000	50,000	50,000	50,000	50,000	50,000
20,102		20,000	20,000	0	0	0	0	0
113,514		100,000	100,000	100,000	100,000	100,000	100,000	100,000
630,194		660,000	600,000	660,000	660,000	660,000	660,000	660,000
2,636		10,000	10,000	10,000	10,000	10,000	10,000	10,000
<u>1,811,345</u>		<u>2,450,000</u>	<u>2,041,330</u>	<u>2,230,000</u>	<u>2,230,000</u>	<u>2,330,000</u>	<u>2,330,000</u>	<u>2,330,000</u>
Nothstowe and New Communities Portfolio								
99,981		100,000	100,000	100,000	100,000	100,000	100,000	100,000
99,978		100,000	100,000	100,000	100,000	100,000	100,000	100,000
40,000		40,000	40,000	40,000	40,000	40,000	40,000	40,000
5,250		8,240	7,500	5,820	0	0	0	0
18,950		275,000	275,000	0	0	0	0	0
<u>264,159</u>		<u>523,240</u>	<u>522,500</u>	<u>245,820</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>	<u>240,000</u>
Leader's Portfolio								
6,250		0	0	0	0	0	0	0
<u>6,250</u>		<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>3,841,427</u>		<u>3,887,840</u>	<u>3,666,380</u>	<u>3,228,420</u>	<u>2,737,600</u>	<u>2,807,600</u>	<u>2,922,600</u>	<u>2,902,600</u>
Gross Capital Expenditure (General Fund)								

CAPITAL PROGRAMME - GENERAL FUND

(at outturn prices, with grants adjusted to commitments basis)

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £	Estimate 2013/2014 £	Estimate 2014/2015 £	Estimate 2015/2016 £	Estimate 2016/2017 £
<u>3,841,427</u>	Gross Capital Expenditure (General Fund)	<u>3,887,840</u>	<u>3,666,380</u>	<u>3,228,420</u>	<u>2,737,600</u>	<u>2,807,600</u>	<u>2,922,600</u>	<u>2,902,600</u>
	Analysed by:							
2,480,406	Fixed Assets	2,139,000	2,038,950	1,749,000	1,294,000	1,264,000	1,379,000	1,359,000
1,361,021	Deferred Charges	1,748,840	1,627,430	1,479,420	1,443,600	1,543,600	1,543,600	1,543,600
<u>3,841,427</u>	Gross Capital Expenditure (General Fund)	<u>3,887,840</u>	<u>3,666,380</u>	<u>3,228,420</u>	<u>2,737,600</u>	<u>2,807,600</u>	<u>2,922,600</u>	<u>2,902,600</u>
	Financed by:							
(1,082,690)	Capital Receipts	(2,792,600)	(2,446,100)	(2,197,600)	(1,882,220)	(1,780,000)	(1,660,000)	(1,680,000)
(262,950)	Specified Government Grant (DCLG)	(515,000)	(550,450)	(240,000)	(240,000)	(240,000)	(240,000)	(240,000)
0	Specified Government Grant (Improvement East)	0	(50,000)	0	0	0	0	0
(500,000)	Partnership Funding - Wheeled Bins	0	0	0	0	0	0	0
(180,000)	106 Agreement Contribution (ring fenced for Housing)	(250,000)	(211,330)	(350,000)	(350,000)	(450,000)	(450,000)	(450,000)
(50,100)	Housing Capital Grant	(30,000)	0	0	0	0	0	0
0	English Heritage Grant	(16,500)	0	0	0	0	0	0
(24,210)	Cambridgeshire County Council	0	0	0	0	0	0	0
(5,250)	River Cam Grant	(8,240)	(7,500)	(5,820)	0	0	0	0
0	Use of remaining capital HPDG/financing from revenue	0	0	0	(225,380)	(337,600)	(572,600)	(532,600)
(305,419)	Reserves	(160,000)	0	(160,000)	(40,000)	0	0	0
0	Historic Buildings Preservation Fund	(5,500)	0	(30,000)	0	0	0	0
(3,700)	Revenue	(110,000)	(71,000)	(245,000)	0	0	0	0
0	Revenue contribution from HRA towards software	0	(10,000)	0	0	0	0	0
(936,176)	L' Cash Overdawn - re Wheeled Bins	0	0	0	0	0	0	0
(858,750)	Cash Overdawn - re Equity Share properties	0	(320,000)	0	0	0	0	0
367,818	Net Capital Financing Adjustment (Other)	0	0	0	0	0	0	0
<u>(3,841,427)</u>	Total Capital Financing	<u>(3,887,840)</u>	<u>(3,666,380)</u>	<u>(3,228,420)</u>	<u>(2,737,600)</u>	<u>(2,807,600)</u>	<u>(2,922,600)</u>	<u>(2,902,600)</u>

MEMORANDUM CAPITAL PROGRAMME - GENERAL FUND
Uncommitted grant balances brought forward from previous years

The following uncommitted balances of capital grant budgets have been built up from contributions in previous years to earmarked reserves. They are made available for commitment during 2010/11 or later years, in addition to the figures in the main capital programme:-

	Uncommitted Balance as at 01/04/10 £
Planning	
Conservation Grants:	
Heritage Initiatives	29,061
Historic Buildings Grants,)	
Conservation Area Enhancement Schemes,)	0
War Memorial Repair and Restoration Grants)	
Historic Buildings Preservation Fund	54,622
 Total Uncommitted Capital Grants Allocations b/fwd 01/04/10	 <hr/> <hr/> 83,683

CORPORATE TOTAL				
Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
	EXPENDITURE			
	Employees			
13,239,468	Salaries	13,185,260	12,827,290	13,372,640
73,529	Appointment of New Staff	25,050	10,040	24,870
262,075	Agency Staff	85,260	559,480	53,870
19,378	Training	8,000	28,390	6,500
12,570	Other	3,540	27,570	25,140
	Premises Related Expenses			
620	Garage Rents	390	390	390
1,365	Repairs and Maintenance	2,050	2,050	2,180
490	Other	0	0	0
	Transport Related Expenses			
407,915	Car Allowances	362,630	333,260	328,010
	Supplies and Services			
77,567	Equipment, Furniture and Materials	83,280	77,860	77,560
1,387	Clothing and Laundry	3,230	2,080	4,290
52,247	Printing, Stationery and Office Exps	68,810	61,440	66,400
34,725	Books and Manuals	43,950	44,570	45,550
79,222	Internal Audit Fees	82,000	79,750	81,750
14,533	Legal	6,000	12,000	7,000
0	Bank Charges	0	0	0
	Services			
95,078	Professional and Consultancy	65,180	84,620	77,880
19,031	Data Capture	24,950	31,120	24,750
26,064	Other	66,530	50,100	61,740
	Communications and Computing			
106,186	Postage	103,200	110,020	113,870
57,350	Telephones	61,020	89,370	24,190
11,134	Purchase of Equipment	16,900	17,650	18,650
118,799	Software	40,470	44,370	51,820
16,225	Development of Orchard	18,790	18,790	19,260
296,149	Repairs and Maintenance	320,140	300,710	303,280
1,372	Rental and Operational Leases	1,430	30	30
434	Debit Cards	300	500	550
0	Materials	0	0	0
0	Stationery	0	0	0
8,078	Insurance	8,530	8,170	6,160
	Expenses			
8,888	Staff Subsistence	9,380	21,500	11,590
76,110	Seminars and Courses	78,660	68,950	75,820
	Grants and Subscriptions			
45,773	Subscriptions to Professional Bodies	24,100	21,980	20,720
	Miscellaneous			
28,088	Other	29,650	29,720	30,380
	Agency and Contracted Services			
648,261	External Contractors	639,000	599,000	405,000
	Capital Financing Costs			
208,310	Capital Charges	162,100	147,430	257,230
	Income			
0	Deferred Government Grants	0	0	0
(39,028)	Government Grants	(3,000)	(50,230)	0
(42,764)	Other	(32,470)	(44,280)	(33,480)
0	Reduction to Meet Savings Target	0	0	0
15,966,629	TOTAL NET EXPENDITURE	15,594,310	15,615,690	15,565,590
0	Unallocated reduction for vacancies	(250,000)	(80,000)	(250,000)
0	Other unallocated reductions/expenditure	0	0	0
15,966,629	TOTAL DIRECT EXPENDITURE SUMMARY	15,344,310	15,535,690	15,315,590

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
CHIEF OFFICERS				
EXPENDITURE				
Employees				
656,199	Salaries	499,930	500,380	518,270
34,415	Appointment of New Staff	0	0	0
0	Agency Staff	0	0	0
0	Training	0	0	0
0	Other	0	0	0
Premises Related Expenses				
0	Other	0	0	0
Transport Related Expenses				
8,558	Car Allowances	2,820	1,990	2,040
Supplies and Services				
148	Equipment, Furniture and Materials	540	540	540
0	Clothing and Laundry	0	0	0
2,637	Printing, Stationery and Office Exps	2,010	2,010	2,030
1,706	Books and Manuals	1,800	1,100	1,110
0	Legal	0	0	0
Services				
0	Professional and Consultancy	8,000	0	0
0	Other	0	0	0
Communications and Computing				
176	Postage	170	160	180
1,036	Telephones	850	650	700
0	Purchase of Equipment	0	0	0
0	Software	0	0	0
0	Repairs and Maintenance	0	0	0
21	Insurance	20	20	20
Expenses				
724	Staff Subsistence	700	700	700
2,655	Seminars and Courses	3,020	2,520	2,530
Grants and Subscriptions				
1,322	Subscriptions to Professional Bodies	410	400	410
Miscellaneous				
0	Other	0	0	0
Income				
(1,083)	Other	0	0	0
0	Reduction to Meet Savings Target	0	0	0
708,514	TOTAL NET EXPENDITURE	520,270	510,470	528,530

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
COMMUNITY & CUSTOMER SERVICES (including Contact Centre)				
EXPENDITURE				
Employees				
698,396	Salaries	718,650	616,210	689,670
6,985	Appointment of New Staff	3,250	0	1,470
18,983	Agency Staff	560	24,000	0
3,253	Training	0	950	0
145	Other	0	0	0
Premises Related Expenses				
0	Garage Rents	0	0	0
0	Repairs and Maintenance	0	0	0
183	Other	0	0	0
Transport Related Expenses				
10,988	Car Allowances	7,510	8,930	6,150
Supplies and Services				
197	Equipment, Furniture and Materials	930	830	830
0	Clothing and Laundry	0	0	0
383	Printing, Stationery and Office Exps	1,600	1,690	1,690
1,061	Books and Manuals	1,030	1,280	1,280
0	Internal Audit Fees	0	0	0
0	Legal	0	0	0
0	Bank Charges	0	0	0
Services				
0	Professional and Consultancy	0	0	0
0	Data Capture	0	0	0
0	Other	0	0	0
Communications and Computing				
920	Postage	1,030	1,030	1,030
652	Telephones	850	750	620
0	Purchase of Equipment	0	0	0
0	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Rental and Operational Leases	0	0	0
0	Debit Cards	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
0	Insurance	0	0	0
Expenses				
595	Staff Subsistence	610	580	580
3,250	Seminars and Courses	5,850	5,310	5,340
Grants and Subscriptions				
225	Subscriptions to Professional Bodies	0	800	800
Miscellaneous				
146	Other	150	150	150
Agency and Contracted Services				
0	External Contractors	0	0	0
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Government Grants	0	0	0
(9)	Other	0	0	0
0	Reduction to Meet Savings Target	0	0	0
746,353	TOTAL NET EXPENDITURE	742,020	662,510	709,610

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
CORPORATE SERVICES (Excluding ICT)				
EXPENDITURE				
Employees				
3,160,636	Salaries	3,195,810	3,153,850	3,461,930
8,430	Appointment of New Staff	7,500	4,280	9,000
91,399	Agency Staff	23,400	116,030	25,570
1,614	Training	0	11,800	2,500
922	Other	120	120	21,920
Premises Related Expenses				
620	Garage Rents	390	390	390
0	Repairs and Maintenance	0	0	130
263	Other	0	0	0
Transport Related Expenses				
37,673	Car Allowances	31,750	23,430	24,200
Supplies and Services				
60,285	Equipment, Furniture and Materials	61,780	61,960	57,050
505	Clothing and Laundry	670	670	2,450
31,185	Printing, Stationery and Office Exps	40,600	36,140	38,490
26,266	Books and Manuals	31,260	30,430	32,250
79,222	Internal Audit Fees	82,000	79,750	81,750
12,983	Legal	6,000	12,000	7,000
0	Bank Charges	0	0	0
Services				
17,740	Professional and Consultancy	3,000	6,500	5,500
0	Data Capture	0	0	0
12,770	Other	8,530	9,980	8,360
Communications and Computing				
74,680	Postage	69,980	74,530	77,950
713	Telephones	1,120	820	4,110
0	Purchase of Equipment	0	800	350
75,998	Software	7,630	18,580	29,980
10,446	Repairs and Maintenance	10,630	10,630	10,910
30	Rental and Operational Leases	30	30	30
434	Debit Cards	300	500	550
0	Materials	0	0	0
0	Stationery	0	0	0
218	Insurance	230	230	240
Expenses				
831	Staff Subsistence	1,530	1,520	2,210
13,575	Seminars and Courses	17,870	20,550	21,310
Grants and Subscriptions				
12,438	Subscriptions to Professional Bodies	10,110	9,230	9,460
Miscellaneous				
(8)	Other	1,000	1,000	1,000
Agency & Contracted Services				
648,261	External Contractors	639,000	599,000	405,000
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
(38,675)	Government Grants	(3,000)	(48,730)	0
(6,902)	Other	(5,080)	(5,980)	(6,080)
0	Reduction to Meet Savings Target	0	0	0
4,334,552	TOTAL NET EXPENDITURE	4,244,160	4,230,040	4,335,510

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
CORPORATE SERVICES				
INFORMATION AND COMMUNICATIONS TECHNOLOGY				
EXPENDITURE				
Employees				
819,369	Salaries	864,560	794,640	815,780
0	Appointment of New Staff	1,500	1,500	1,500
9,268	Agency Staff	0	37,000	0
0	Training	0	0	0
1,352	Other	2,000	500	2,000
Premises Related Expenses				
1,365	Repairs and Maintenance	2,050	2,050	2,050
19	Other	0	0	0
Transport Related Expenses				
2,491	Car Allowances	2,790	4,040	4,100
Supplies and Services				
1,409	Equipment, Furniture and Materials	720	720	720
0	Clothing & Laundry	0	0	0
346	Printing, Stationery and Office Exps	2,450	1,500	2,450
234	Books and Manuals	400	400	400
0	Legal	0	0	0
Services				
55,508	Professional and Consultancy	42,750	70,120	66,380
0	Other	0	0	0
Communications and Computing				
343	Postage	500	500	500
44,679	Telephones	46,100	73,830	9,100
9,406	Purchase of Equipment	15,700	15,700	16,100
40,450	Software	28,890	20,940	21,140
16,225	Development of Orchard	18,790	18,790	19,260
285,703	Repairs and Maintenance	309,500	290,080	292,370
0	Rental and Operational Leases	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
4,873	Insurance	5,100	4,910	5,080
Expenses				
793	Staff Subsistence	510	410	520
21,204	Seminars and Courses	15,700	6,000	10,000
Grants and Subscriptions				
4,292	Subscriptions to Professional Bodies	1,910	4,000	4,000
Capital Financing Costs				
207,892	Capital Charges	161,890	147,220	257,230
Income				
0	Deferred Government Grants	0	0	0
0	Government Grants	0	0	0
(10)	Other	0	(1,260)	0
0	Reduction to Meet Savings Target	0	0	0
1,527,211	TOTAL NET EXPENDITURE	1,523,810	1,493,590	1,530,680

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
NEW COMMUNITIES AND PLANNING				
EXPENDITURE				
	Employees			
3,568,736	Salaries	3,459,050	3,368,200	3,734,460
2,435	Appointment of New Staff	0	900	0
6,317	Agency Staff	0	212,450	0
183	Training	0	2,190	0
6,077	Other	0	20	0
	Premises			
0	Garage Rents	0	0	0
25	Other	0	0	0
	Transport Related Expenses			
123,025	Car Allowances	101,310	101,010	110,400
	Supplies and Services			
3,395	Equipment, Furniture and Materials	5,780	5,490	5,780
52	Clothing and Laundry	130	130	130
5,524	Printing, Stationery and Office Exps	6,870	5,660	6,890
2,797	Books and Manuals	4,740	5,690	6,110
1,550	Legal	0	0	0
	Services			
6,725	Professional and Consultancy	0	0	0
19,031	Data Capture	24,950	31,120	24,750
0	Other	30,000	20,000	25,000
	Communications and Computing			
15,526	Postage	15,530	15,760	15,020
1,929	Telephones	1,720	1,680	1,350
0	Purchase of Equipment	0	0	0
0	Software	0	0	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
35	Insurance	90	40	40
	Expenses			
2,579	Staff Subsistence	1,920	15,150	3,410
9,316	Seminars and Courses	9,850	9,760	10,000
	Grants and Subscriptions			
13,025	Subscriptions to Professional Bodies	3,270	600	610
	Miscellaneous			
27,776	Other	27,520	27,890	28,630
	Agency & Contracted Services			
0	External Contractors	0	0	0
	Capital Financing Costs			
418	Capital Charges	210	210	0
	Income			
(353)	Government Grants	0	0	0
(1,625)	Other	0	(200)	0
	Reduction to Meet Savings Target	0	0	0
<u>0</u>				
<u>3,814,498</u>	TOTAL NET EXPENDITURE	<u>3,692,940</u>	<u>3,823,750</u>	<u>3,972,580</u>

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
AFFORDABLE HOMES				
EXPENDITURE				
Employees				
2,565,135	Salaries	2,561,980	2,581,530	2,237,750
8,273	Appointment of New Staff	0	1,310	100
135,691	Agency Staff	45,000	95,000	24,000
8,012	Training	8,000	11,950	4,000
3,649	Other	1,150	2,430	950
Premises Related Expenses				
0	Garage Rents	0	0	0
0	Other	0	0	0
Transport Related Expenses				
113,706	Car Allowances	110,110	106,090	90,140
Supplies and Services				
6,640	Equipment, Furniture and Materials	3,710	1,500	2,820
233	Clothing and Laundry	580	280	510
7,797	Printing, Stationery and Office Exps	9,430	9,590	9,000
1,271	Books and Manuals	920	470	600
0	Bank Charges	0	0	0
Services				
11,828	Professional & Consultancy	7,700	6,500	6,000
0	Data Capture	0	0	0
0	Other	0	0	0
Communications and Computing				
7,983	Postage	8,490	10,540	11,690
5,129	Telephones	6,480	7,740	5,360
1,707	Purchase of Equipment	0	800	1,000
2,351	Software	3,950	2,350	700
0	Repairs and Maintenance	10	0	0
1,342	Rental & Operational Leases	1,400	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
2,191	Insurance	2,330	2,210	0
Expenses				
176	Staff Subsistence	610	640	670
17,767	Seminars and Courses	16,750	18,190	17,020
Grants and Subscriptions				
7,149	Subscriptions to Professional Bodies	5,500	4,050	2,540
Miscellaneous				
100	Other	380	380	0
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Government Grants	0	(1,500)	0
(33,224)	Other	(27,390)	(36,840)	(27,400)
0	Reduction to Meet Savings Target	0	0	0
2,874,906	TOTAL NET EXPENDITURE	2,767,090	2,825,210	2,387,450

Actual 2010/2011 £		Estimate 2011/2012 £	Revised 2011/2012 £	Estimate 2012/2013 £
HEALTH AND ENVIRONMENTAL SERVICES				
EXPENDITURE				
Employees				
1,770,997	Salaries	1,885,280	1,812,480	1,914,780
12,991	Appointment of New Staff	12,800	2,050	12,800
417	Agency Staff	16,300	75,000	4,300
6,316	Training	0	1,500	0
425	Other	270	24,500	270
Premises Related Expenses				
0	Garage Rents	0	0	0
0	Other	0	0	0
Transport Related Expenses				
111,474	Car Allowances	106,340	87,770	90,980
Supplies and Services				
5,493	Equipment, Furniture and Materials	9,820	6,820	9,820
597	Clothing and Laundry	1,850	1,000	1,200
4,375	Printing, Stationery and Office Exps	5,850	4,850	5,850
1,390	Books and Manuals	3,800	5,200	3,800
0	Legal	0	0	0
0	Bank Charges	0	0	0
Services				
3,277	Professional & Consultancy	3,730	1,500	0
0	Data Capture	0	0	0
13,294	Other	28,000	20,120	28,380
Communications and Computing				
6,558	Postage	7,500	7,500	7,500
3,212	Telephones	3,900	3,900	2,950
21	Purchase of Equipment	1,200	350	1,200
0	Software	0	2,500	0
0	Repairs and Maintenance	0	0	0
0	Materials	0	0	0
0	Stationery	0	0	0
740	Insurance	760	760	780
Expenses				
3,190	Staff Subsistence	3,500	2,500	3,500
8,343	Seminars and Courses	9,620	6,620	9,620
Grants and Subscriptions				
7,322	Subscriptions to Professional Bodies	2,900	2,900	2,900
Miscellaneous				
74	Other	600	300	600
Capital Financing Costs				
0	Capital Charges	0	0	0
Income				
0	Government Grants	0	0	0
89	Other	0	0	0
0	Reduction to Meet Savings Target	0	0	0
1,960,595	TOTAL NET EXPENDITURE	2,104,020	2,070,120	2,101,230

PRECAUTIONARY ITEMS

These are items of expenditure over which there is some doubt as to whether they would occur, but if they did, the Council would be required to meet them. If the spending need does arise on any item, delegated authority has been given to the Finance and Staffing Portfolio Holder and the Chief Finance Officer to approve such expenditure (to be met from reserves), up to the level indicated for the relevant year:

<u>Precautionary Items approved for 2011/12</u>	Total Approved £	Used in 2011/12 to Jan 2012 £
Awarded Watercourses - emergency works	15,000	0
Footway Lighting	10,000	0
Contaminated Land - remedial works	82,000	0
Clearance of Private Sewers	6,000	0
National Assistance Burials Act	5,000	0
District Emergencies	50,000	0
Homelessness - additional accommodation	120,000	0
Environmental Health Legal Costs	10,000	0
Planning Appeals and Inquiries	50,000	0
Standards Budget	68,720	0
District Elections - By-election costs	4,000	0
ICT Development (capital)	50,000	0
Total	<u>470,720</u>	<u>0</u>

<u>Precautionary Items for 2012/13</u>	Total £
Awarded Watercourses - emergency works	15,000
Footway Lighting	10,000
Contaminated Land - remedial works	82,000
Clearance of Private Sewers	6,000
National Assistance Burials Act	5,000
District Emergencies	50,000
Environmental Health Legal Costs	10,000
Homelessness - additional accommodation	140,000
Planning Appeals and Inquiries	50,000
Standards Budget	63,000
District Elections - By-election costs	4,000
Neighbourhood Planning	30,000
Total	<u>465,000</u>